

DIKGATLONG LOCAL MUNICIPALITY



SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP) 2018 – 2019

"A DEVELOPMENTAL MUNICIPALITY THAT PROVIDES SUSTAINABLE SERVICES"





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2.1. MAYOR'S FOREWORD

The 2018/2019 Service Delivery and Budget Implementation Plan will ensure effective service delivery across the entire area of the Municipality in line with the approved Budget and Integrated Development Plan. The Plan is also intended to accelerate infrastructure development and investment, especially in the poorly developed areas of the Municipality through the municipal infrastructure grant (MIG), expanded public works programme (EPWP) and own municipal revenue. Considering that the Dikgatlong Local Municipality is faced huge service delivery backlogs, all the strategies must address basic services such as housing and land reform, water and sanitation, electricity, roads and storm water, social development services and local economic development opportunities, which have been prioritised for the financial year 2018/2019.

The Local Government system has introduced sufficient legislation and policies intended to improve service delivery and enhance accountability to local communities, *amongst others*, the following:

- **CONSTITUTION OF THE REPUBLIC OF SOUTH AFRICA, 1996:** Outlines the five (5) objectives of local government as key strategic planning focus areas, viz. Municipal Transformation and Institutional development, Basic Service Delivery, Social-Economic Development, Healthy and Safe Environment and Good Governance and Public Participation.
- **LOCAL GOVERNMENT: MUNICIPAL SYSTEMS ACT, 32 OF 2000:** Regulates Public Participations, Integrated Development Plan, Performance Management and Local Government Administration and Human Resources such as employment contracts and performance agreements.
- **LOCAL GOVERNMENT: MUNICIPAL FINANCE MANAGEMENT ACT 56 OF 2003:** Regulates Responsibilities of Mayors with regard to budget process and related matters, Responsibilities of Municipal Officials relating to financial management and administration and the MFMA National Treasury Circulars dealing with, amongst others, the Service Delivery and Budget Implementation Plan (SDBIP), preparation of the Municipal Budgets, Annual Report and Integrated Development Plan.
- **LOCAL GOVERNMENT: MUNICIPAL PERFORMANCE REGULATIONS FOR MUNICIPAL MANAGERS AND MANAGERS DIRECTLY ACCOUNTABLE TO MUNICIPAL MANAGERS, 2006:** Employment Contract and Performance Agreements for Senior Managers.
- **SECTION 41 OF LOCAL GOVERNMENT: MUNICIPAL SYSTEMS ACT:** Provides clear guidelines to Municipalities in terms of the Performance Management System and set the following:
 - ✦ Key Performance Indicators to measure performance, including outcomes and impacts on IDP developmental priorities & objectives.



- ✚ Monitor, measure and review performance at least once a year with regard to those objectives and prioritise against KPIs and targets.
- ✚ Measurable performance target with regard to each of those development priorities and objectives.
- ✚ Where performance targets are not met, take measures to improve performance on those priorities and objectives.
- ✚ Establish process of regular reporting to Council, Council structures, the community and other organs of the state.

Platform exists to realise Local Government developmental objectives and address the socio-economic needs of local communities to change the living conditions of the masses of our people. On the 12 May 2018, Council adopted the Budget and IDP, the two strategic documents that outlines what the Municipality has planned to do and the financial resources to support it. The Service Delivery and Budget Implementation Plan (SDBIP), which links planning and actual performance, constitutes a “*social contract*” between the Administration, Council and Community in terms of the objectives and targets to be implemented in the 2018/2019 financial year. It is a monitoring tool to assist the Mayor, Councillors, Senior Managers and Community to implement Council developmental responsibilities and provide a link between the Mayor, Council and Administration to hold management and elected public representatives accountable for their performance.

The Service Delivery and Budget Implementation Plan assist the Mayor to monitor the performance of administration through the Municipal Manager. The community will monitor the performance of the entire Municipality through community consultative structures, such as ward committees and community meetings. If you do not measure result, you cannot distinguish success from failure, if you cannot see success, you cannot reward it, neither can you learn from it, if you cannot reward success, you will probably reward failure, if you cannot recognise failure, you cannot correct it, if you cannot demonstrate result, how can you win support of the community.

Councillors have engaged with communities throughout difficult times of service delivery, through the support from all critical stakeholders and thank all of them for being part of the IDP and Budget consultation meetings. Their inputs meant a lot to the Municipality. I call upon the Chief Whip, Chairperson of MPAC, all Councillors, Municipal Manager, Senior Managers and all Officials, Community and all Municipal Stakeholders, Sector Departments and Labour Unions to collectively join hands in an effort to ensure that our communities develop confidence in us to deliver services to them.

CLLR DD MBIZENI
MAYOR

DATE: _____



3.2. INTRODUCTION

Local Government: Municipal Finance Management Act provides for the development, implementation and monitoring of a Service Delivery and Budget Implementation Plan (SDBIP). In terms of MFMA Circular 13, “the SDBIP implements the Integrated Development Plan (IDP) and Budget of the municipality, which must be aligned to each other because they give effect to the strategic priorities of the municipality. They need to be supplemented with the implementation plan to ensure that the desired outcomes are achieved over a period of next twelve months.

The SDBIP provides measures service delivery performance. Circular 13 further states that “the SDBIP provides the vital link between the Mayor, Council and administration, and facilitates the process for holding management accountable for its performance. The SDBIP is a management, implementation and monitoring tool that will assist the Executive Mayor, Councillors, Municipal Manager, Senior Managers and Community.”

In pursuing the realisation of the developmental agenda of local government, the Local Government: Municipal Systems Act requires the municipality to develop a 5-Year strategic IDP document, which outlines the manner in which services will be provided to the community. On the other hand, the Local Government: Municipal Finance Management Act requires the municipality to prepare the annual budget to provide for financial resources to fund the planned municipal services. The Service Delivery & Implementation Plan implements both the IDP and the Budget.

Service Delivery & Budget Implementation Plan forms the basis for which Performance Agreements of the Municipal Manager and Managers directly accountable to Municipal Manager are signed in terms of section 57 of the Local Government: Municipal Systems Act and also forms the framework for regular reporting in terms of the following section of the Municipal Finance Management Act:

- Section 52: Quarterly performance reports (*budget implementation & state of municipality*).
- Section 71: Monthly budget statement.
- Section 72: Mid-Year Budget and Performance Assessment.
- Section 121: Annual Reporting.

It is my pleasure to submit the Service Delivery & Budget Implementation Plan for the Financial Year 2018/2019 to the Mayor for approval in terms of section 53 (1) of the Local Government: Municipal Finance Management Act.

SUBMITTED BY THE MUNICIPAL MANAGER

MR. A K MODISE

DATE:



4.3. LEGISLATION

In terms of the Municipal Finance Management Act, Act 56 of 2003, a Service Delivery and Budget Implementation Plan (SDBIP) is a detailed plan approved by the Mayor in terms of section 53 (1) (c) (ii) of the Act for implementation of the municipality's delivery of services and its annual budget, and which must indicate-

- (a) Projections for each month of revenue to be collected, by source and operational and capital expenditure, by vote.
- (b) Service delivery targets and performance indicators for each quarter.

Section 53 of the MFMA further stipulates that the Mayor should approve the SDBIP within 28 days from the date on which Council has approved the budget. The Mayor must also ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators as set out in the Service Delivery and Budget Implementation Plan (SDBIP) are made public within a period of fourteen (14) days after it is approved.

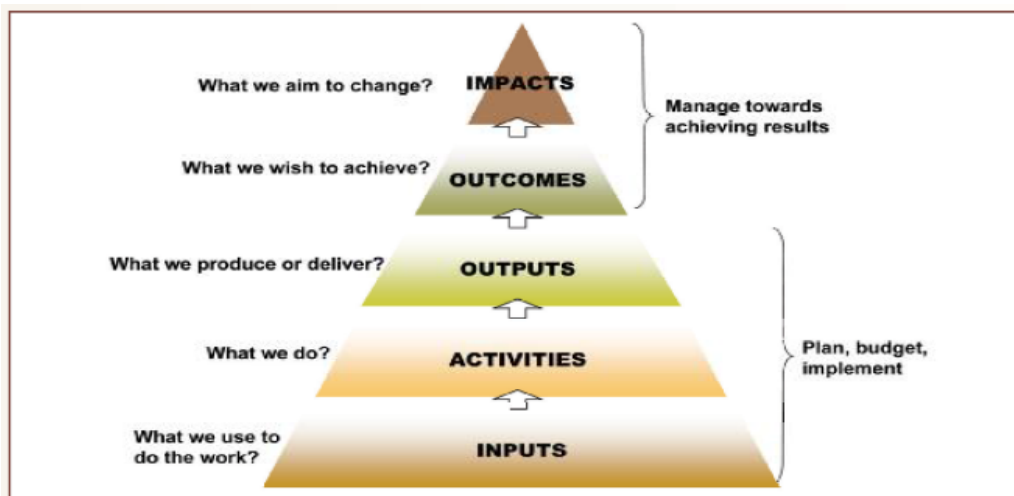
The MFMA Circular 13 (National Treasury), which also binds the Municipality, prescribes that the Service Delivery and Budget Implementation Plan must provide for the following:

1. Monthly projections of revenue to be collected by source.
2. Monthly projections of expenditure (operating and capital) and revenue for each vote.
3. Quarterly projections of service delivery targets and performance indicators for each vote.
4. Ward information for expenditure and service delivery.
5. Detailed capital works plan broken down by ward over three years.



5.4. METHODOLOGY AND CONTENT

The Service Delivery and Budget Implementation Plan is informed by the Integrated Development Plan Strategic Objectives and Priorities to ensure implementation and achievement of these objectives and priorities. The Service Delivery and Budget Implementation Plan of the Municipality is also aligned to the five (5) original Key Performance Areas (KPA), with Spatial Rationale as another additional KPA. The methodology in the development of the Service Delivery and Budget Implementation Plan is in line with the National Treasury Framework for Managing Programme Performance Information, 2007, which depicts the following approach:



The framework identifies the desired impacts for each strategic objective with measurements and targets contributing to the achievement of those impacts, followed by the identification of programmes and related outcomes (measurements and targets), which contributes towards the achievement of those outcomes. Then strategies are developed to achieve the outcomes and associated output indicators and targets. Thereafter projects were identified with quarterly activities and required budget and inputs (personnel and equipment). The strategies, which are linked to projects, programmes, measurements and targets are aligned to the National and Provincial Governments priorities. The key performance indicators and targets in the SDBIP measure, monitor and report on the implementation of the IDP strategic objectives, and are assigned quarterly targets to monitor performance. The SDBIP is a layered plan. The top level deals with consolidated targets and time frames



indicated in this plan and the second level deals with Departmental and time frames, which deals with the breakdown of more details of outputs per Directorate.

6.5. VISION, MISSION AND CORE VALUES

The **VISION** outlines a long term strategic goal that the Municipality intends to achieve. Dikgatlong Local Municipality's vision focust on future and sustainable future development through service delivery, viz:

"A DEVELOPMENTAL MUNICIPALITY THAT PROVIDES SUSTAINABLE SERVICES"



The **MISSION** is:

"WE PROVIDE QUALITY AND AFFORDABLE SERVICES, THROUGH ACCOUNTABLE ADMINISTRATION AND EFFECTIVE GOVERNANCE".

The **CORE VALUES** of Dikgatlong Local Municipality are:

CORE VALUE	DESCRIPTION
TRANSPARENCY	Invite and encourage public sharing and democratic participation in council's activities.
INNOVATIVE	Encourage innovation by adopting new methods of doing things in partnership with sector stakeholders.
INTEGRITY	Conduct council's business in a fair, responsible, flexible, equitable and honest manner.
EFFICIENCY	Promotion of optimal utilisation of existing physical, human and financial resources to achieve objectives.
RESPONSIVENESS	Be sensitive to the needs of the consumers and respond timeously to their complaints.



7.6. STRATEGIC OBJECTIVES

The Strategic Perspective below indicates how the Strategic Objectives of the Municipality will be able to achieve its vision and mission. The objectives are positioned in terms of the four (4) Balanced Scorecard Perspectives, viz. Financial Perspective, Institutional Business Processes, Community Satisfaction and Learning & Growth. All the outputs in the Service Delivery and Budget Implementation Plan are aligned to the attainment of one or more of these objectives:





KEY PERFORMANCE AREA	MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT	SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT		LOCAL ECONOMIC DEVELOPMENT	MUNICIPAL FINANCIAL VIABILITY	GOOD GOVERNANCE AND PUBLIC PARTICIPATION
BALANCED SCORECARD PERSPECTIVES						
CUSTOMER	Provide records management service	Provide Clean water	Provide Sanitation	Promote Local Economic Development	Provide effective billing	Enhance Communication
		Maintain Infrastructure	Provide Community Facilities			
		Provide Electricity	Provide street lighting			Promote customer care
		Provide refuse removal	Provide town planning service	Promote local tourism		
		Facilitate the Provision of Housing Services	Manage Cemeteries			Promote Community Participation
		Manage roads and storm water	Provide community facilities			
		Protect the environment	Manage park and recreation facilities			
FINANCIAL					Improve Asset Management	
					Enhance Revenue	Promote Financial Accountability
INNOVATION LEARNING AND GROWTH	Recruit and Retain Talented Employees	Manage Libraries				Provide effective records management
	Achieve Employment Equity					
	Promote Innovation Learning and Growth					
INTERNAL BUSINESS	Achieve Positive Employee Climate					Promote Good Governance
	Improve Technology Efficiency					
	Provide safe and clean environment					



VISION & STRATEGY	PERSPECTIVE	DESCRIPTION	STRATEGIC OBJECTIVES
	CUSTOMER SATISFACTION	What are the views of customers or stakeholders? Are they happy with what they receive? Do we give them what they want?	Protect safe environment and improve community well-being
			Promote a culture of participatory and good governance
			Improve quantity and quality of basic services to the people
			Promote integrated human settlements and neighbourhoods
			Develop and refurbish Infrastructural services
	INTERNAL BUSINESS PROCESSES	What are the structures, processes or activities needed to add value to meet expectations of stakeholders and how can we improve on it.	Create conducive environment for businesses to invest & prosper
			Improve organizational cohesion and effectiveness
			Promote democratic and accountable organisation
			Improve organization stability and sustainability
	FINANCIAL	Are our stakeholders receiving the services at a good price and how can we use our financial resources optimally.	Enhance municipal revenue and asset base
			Improve overall financial management and sustainability
			Promote local economic development and facilitate job creation
	LEARNING & GROWTH	In what way can we contribute to the effectiveness and efficient operations of the Municipality to continuously improve, in order to meet stakeholders' expectations?	Attract and retain competent human capital
			Continuous training and capacity building
			Skills audit and competency assessments



8.7. STRATEGIC ALIGNMENT

The strategy developed for the Municipality comply and support strategies of the National and Provincial Governments and Dikgatlong Local Municipality has developed the following matrix to indicate how its strategic objectives will align with different objectives and priorities developed from other spheres of government:

BACK 2 BASICS PRIORITIES	NATIONAL OUTCOME	NDP (2030)	PROVINCIAL OBJECTIVES	MUNICIPAL RESPONSE
DELIVERING MUNICIPAL SERVICES	An efficient, competitive and responsive economic infrastructure network	Improve and expand the infrastructure	An efficient, competitive and responsive economic infrastructure network	Develop and refurbish infrastructure. Feasible infrastructural maintenance plan (roads, electricity, water, sewer)
	Vibrant, equitable and sustainable rural communities with food security for all	Transform urban and rural spaces and all-inclusive and integrated rural economy	Comprehensive rural development. Poverty eradication through social development	Integrated spatial planning (land use, network infrastructure, etc) and liveable urban and rural neighbourhoods
	Sustainable human settlements & improved quality of household life	Reversing the spatial effect of apartheid	Rural development, land and agrarian reform and food security	A 5 year Housing Sector Plan and provision of sustainable human settlements with COGHSTA support
PUTTING PEOPLE AND THEIR CONCERNS FIRST	A long and healthy life for all South Africans	Provide quality health care	Environment, social and economic development	Provide land for health facilities. To provide access to infrastructure and services.(hospitals & Clinics)
	All people in South Africa are and feel safe	Improve health and safety and community well-being	Environment, social and economic development	Disaster & Safe environment (high mass lights), Improve access to services, adequate infrastructure
	Create a better South Africa and contribute to a better and safer Africa and World	Transform society and unite the nation	Radical socio-economic transformation of the society	Social cohesion and integration
	Improved quality of basic education	Improve access to education and training	Environment, social and economic development	Provide land for Educational facilities (Schools & ECD)



BACK 2 BASICS PRIORITIES	NATIONAL OUTCOME	NDP (2030)	PROVINCIAL OBJECTIVES	MUNICIPAL RESPONSE
LOCAL ECONOMIC DEVELOPMENT	Decent employment through inclusive economic growth	An economy that will create more jobs	Rapid economic growth and transformation	Create a conducive environment for businesses to invest and prosper
	Decent employment through inclusive economic growth	Create jobs	Promoting and enabling the growth, diversification and transformation of the provincial economy	Labour intensive projects, second economy establishment, support cooperatives & SMME's, create an enabling environment (regulations and procedures). EPWP & CWP.
	Environmental assets and natural resources that are well protected and continually enhanced	Use resources sustainably	Environmental rights protection	Implementation of Environmental Management Plan
SOUND FINANCIAL MANAGEMENT AND ACCOUNTING	A responsive, accountable, effective and efficient local government system	Fighting fraud and corruption	Implement a municipal financing, planning and support programme	Enhance revenue and assets base
DEMONSTRATING GOOD GOVERNANCE AND ADMINISTRATION	A responsive, accountable, effective and efficient local government system	Build a capable state	Improve effectiveness and efficiency of governance institutions. Enabling and promoting diversification, growth & transformation of the provincial economy	Address the 5 Strategic objectives or Key performance areas
	An efficient, effective and development oriented public service and an empowered, fair and inclusive citizenship	Build a capable state Fight corruption and enhance accountability	Single Window of co-ordination	Sound policies Putting the principles of Batho Pele into practice
SOUND INSTITUTIONAL AND ADMINISTRATIVE CAPABILITIES	A skilled and capable workforce to support an inclusive growth path	Improve education and training	Improving the efficiency and effectiveness of governance and other development institutions	Training and development of the workforce (scarce skills) and develop and support SMMEs



BACK 2 BASICS PRIORITIES	NATIONAL OUTCOME	NDP (2030)	PROVINCIAL OBJECTIVES	MUNICIPAL RESPONSE
	Skilled / capable workforce to support growth path	Reforming the public service	Improved financial and administrative capacity	Attraction and retention of human capital

9.8. PROJECTED MONTHLY REVENUE AND EXPENDITURE

The main strategic objective and basic priority for the municipality is to collect all its budgeted revenue and the failure to collect such revenue has the potential to undermine the ability of the municipality to deliver on its planned programmes, projects and services. Dikgatlong Local Municipality must ensure that it institutes effective measures to achieve its monthly revenue targets for each revenue source.

The revenue projections relate to actual cash expected to be collected and should reconcile to the cash flow statement as approved with the budget. The reason why we specify actual revenue collected rather than accrued (billed) revenue is primarily to ensure that expenditure does not exceed actual income.

It is also necessary to show monthly projections of expenditure. The expenditure projections relate to cash paid and should reconcile to the cash flow (reconciliation between revenue and expenditure per month.) It is necessary to manage and monitor cash flow on a monthly basis to ensure that expenditure do not exceed income, which if not properly managed might lead to the municipality running into financial difficulties.

This part of the plan is based upon the Budget and Reporting Regulations Schedules A1 that serve as supporting documentation for the municipal annual budget, in particular schedules SA25 - SA30 and will deal with the following:

▪ MONTHLY REVENUE COLLECTIONS:

- ✚ Revenue by source.
- ✚ Revenue by vote.
- ✚ Revenue in terms of standard classifications.

▪ MONTHLY EXPENDITURE PROJECTIONS:

- ✚ Expenditure by type.



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- † Overall expenditure by vote and in terms of standard classifications.
 - † Capital expenditure by vote and in terms of standard classifications.

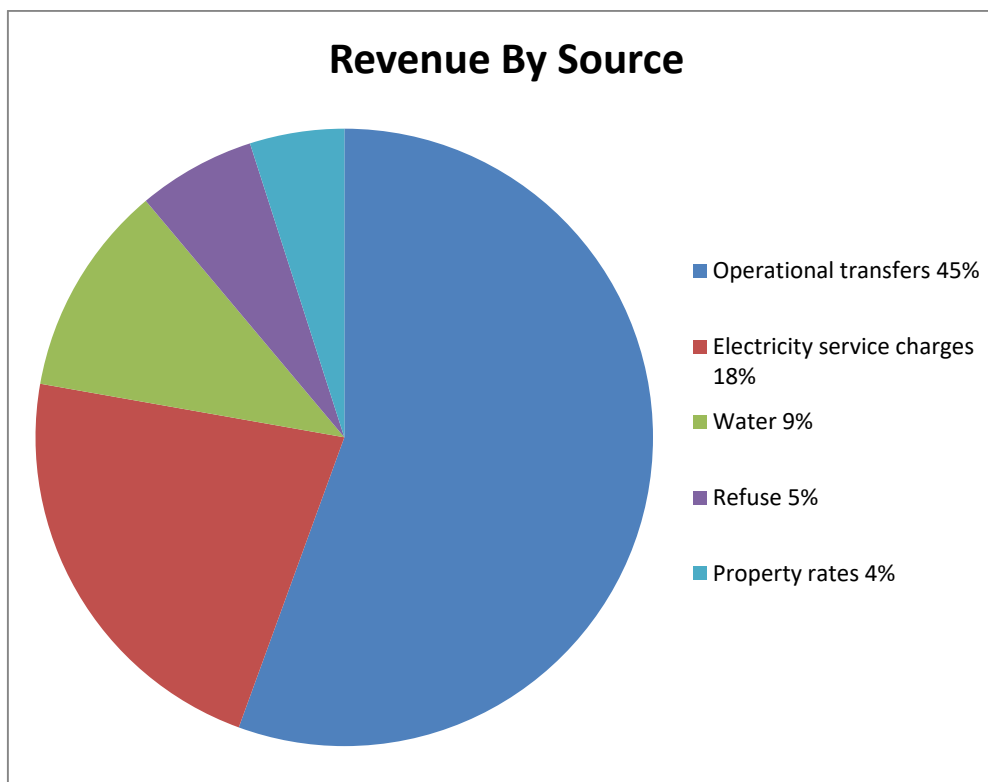
▪ **CASH FLOW PROJECTIONS**

- † Cash receipts by source.
- † Cash payments by type.



1. REVENUE:

The chart below represents the revenue by source. The majority of revenue is expected to be sourced from recognised operational transfers 45%, followed by electricity service charges 18%, water 9%, refuse 5% and property rates 4% of the total revenue for 2018/2019.



Pie chart: Revenue by source



1.1. The monthly projections for revenue by source, is included below:

Description R thousand	R e f	Budget Year 2018/19												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	Oct	Nov	Dec	Jan	Feb	March	April	May	June	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
Revenue By Source	-															
Property rates		757	757	757	757	757	757	757	757	757	757	757	(799)	7 533	7 925	8 337
Service charges - electricity revenue		1 963	1 963	1 963	1 963	1 963	1 963	1 963	1 963	1 963	1 963	1 963	10 547	32 140	33 811	35 569
Service charges - water revenue		1 499	1 499	1 499	1 499	1 499	1 499	1 499	1 499	1 499	1 499	1 499	(707)	15 786	16 607	17 471
Service charges - sanitation revenue		256	256	256	256	256	256	256	256	256	256	256	(608)	2 210	2 325	2 446
Service charges - refuse revenue		865	865	865	865	865	865	865	865	865	865	865	(438)	9 072	9 543	10 040
Service charges - other													-	-	-	-
Rental of facilities and equipment		14	14	14	14	14	14	14	14	14	14	14	225	380	400	421
Interest earned - external investments		26	26	26	26	26	26	26	26	26	26	26	(82)	203	213	224
Interest earned - outstanding debtors		2 452	2 452	2 452	2 452	2 452	2 452	2 452	2 452	2 452	2 452	2 452	1 991	28 959	30 465	32 049
Dividends received													-	-	-	-
Fines, penalties and forfeits		18	18	18	18	18	18	18	18	18	18	18	(58)	144	151	159
Licences and permits		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Agency services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies		6 630	6 630	6 630	6 630	6 630	6 630	6 630	6 630	6 630	6 630	6 630	7 250	80 176	84 345	88 731
Other revenue		1 081	1 081	1 081	1 081	1 081	1 081	1 081	1 081	1 081	1 081	1 081	(11 662)	229	241	254
Gains on disposal of PPE													-	-	-	-
Total Revenue (excluding capital transfers and contributions)		15 561	15 561	15 561	15 561	15 561	15 561	15 561	15 561	15 561	15 561	15 561	5 660	176 832	186 027	195 701
Expenditure By Type	-															
Employee related costs		4 320	4 320	4 320	4 320	4 320	4 320	4 320	4 320	4 320	4 320	4 320	12 259	59 782	62 891	66 161
Remuneration of councillors		375	375	375	375	375	375	375	375	375	375	375	62	4 183	4 401	4 630



Debt impairment	–	–	–	–	–	–	–	–	–	–	–	14 665	14 665	15 428	16 230
Depreciation & asset impairment	1 840	1 840	1 840	1 840	1 840	1 840	1 840	1 840	1 840	1 840	1 840	8 599	28 834	30 333	31 911
Finance charges	136	136	136	136	136	136	136	136	136	136	136	4 739	6 231	6 555	6 896
Bulk purchases	1 335	1 335	1 335	1 335	1 335	1 335	1 335	1 335	1 335	1 335	1 335	31 652	46 337	48 747	51 281
Other materials	452	452	452	452	452	452	452	452	452	452	452	451	5 418	5 700	5 996
Contracted services	1 190	1 190	1 190	1 190	1 190	1 190	1 190	1 190	1 190	1 190	1 190	(4 884)	8 201	17 263	18 161
Transfers and subsidies	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Other expenditure	1 436	1 436	1 436	1 436	1 436	1 436	1 436	1 436	1 436	1 436	1 436	2 943	18 733	19 707	20 732
Loss on disposal of PPE												–	–	–	–
Total Expenditure	11 082	11 082	11 082	11 082	11 082	11 082	11 082	11 082	11 082	11 082	11 082	70 485	192 385	211 025	221 998
Surplus/(Deficit)	4 479	4 479	4 479	4 479	4 479	4 479	4 479	4 479	4 479	4 479	4 479	(64 825)	(15 553)	(24 997)	(26 297)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	2 726	2 726	2 726	2 726	2 726	2 726	2 726	2 726	2 726	2 726	2 726	2 726	32 710	34 411	36 200
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)												–	–	–	–
Transfers and subsidies - capital (in-kind - all)												–	–	–	–
Surplus/(Deficit) after capital transfers & contributions	7 205	7 205	7 205	7 205	7 205	7 205	7 205	7 205	7 205	7 205	7 205	(62 099)	17 157	414	9 903
Taxation												–	–	–	–
Attributable to minorities												–	–	–	–
Share of surplus/ (deficit) of associate												–	–	–	–
Surplus/(Deficit)	1	7 205	7 205	7 205	7 205	7 205	7 205	7 205	7 205	7 205	7 205	(62 099)	17 157	414	9 903

References

1. *Surplus (Deficit) must reconcile with Budgeted Financial Performance*

NC092 Dikgatlong - Supporting Table SA25 Budgeted monthly revenue and expenditure



1.2. The monthly projections for revenue by vote follows:

Description	Ref	Budget Year 2018/19												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	Nov	Dec	January	February	March	April	May	June	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
Revenue by Vote	-															
Vote 1 - Office of the Mayor													-	-	-	-
Vote 2 - Office of the Municipal Manager		4	4	4	4	4	4	4	4	4	4	4	4	48	50	53
Vote 3 - Finance Management		10 116	10 116	10 116	10 116	10 116	10 116	10 116	10 116	10 116	10 116	10 116	6 263	117 541	123 653	130 083
Vote 4 - Corporate Management													-	-	-	-
Vote 5 - Technical Management													-	-	-	-
Vote 6 - Services		5 441	5 441	5 441	5 441	5 441	5 441	5 441	5 441	5 441	5 441	5 441	(609)	59 243	62 324	65 565
Vote 7 - [NAME OF VOTE 7]													-	-	-	-
Vote 8 - [NAME OF VOTE 8]													-	-	-	-
Vote 9 - [NAME OF VOTE 9]													-	-	-	-
Vote 10 - [NAME OF VOTE 10]													-	-	-	-
Vote 11 - [NAME OF VOTE 11]													-	-	-	-
Vote 12 - [NAME OF VOTE 12]													-	-	-	-
Vote 13 - [NAME OF VOTE 13]													-	-	-	-
Vote 14 - [NAME OF VOTE 14]													-	-	-	-
Vote 15 - [NAME OF VOTE 15]													-	-	-	-
Total Revenue by Vote		15 561	15 561	15 561	15 561	15 561	15 561	15 561	15 561	15 561	15 561	15 561	5 658	176 832	186 027	195 701
Expenditure by Vote to be appropriated	-															
Vote 1 - Office of the Mayor		607	607	607	607	607	607	607	607	607	607	607	1 139	7 814	8 220	8 647
Vote 2 - Office of the Municipal Manager		269	269	269	269	269	269	269	269	269	269	269	734	3 687	3 879	4 081



Vote 3 - Finance Management	2 029	2 029	2 029	2 029	2 029	2 029	2 029	2 029	2 029	2 029	2 029	58 672	80 986	85 198	89 628
Vote 4 - Corporate Management	848	848	848	848	848	848	848	848	848	848	848	849	10 180	10 710	11 267
Vote 5 - Technical Management	955	955	955	955	955	955	955	955	955	955	955	8 748	19 250	20 251	21 304
Vote 6 - Services	5 188	5 188	5 188	5 188	5 188	5 188	5 188	5 188	5 188	5 188	5 188	13 400	70 467	74 132	77 987
Vote 7 - [NAME OF VOTE 7]												-	-	-	-
Vote 8 - [NAME OF VOTE 8]												-	-	-	-
Vote 9 - [NAME OF VOTE 9]												-	-	-	-
Vote 10 - [NAME OF VOTE 10]												-	-	-	-
Vote 11 - [NAME OF VOTE 11]												-	-	-	-
Vote 12 - [NAME OF VOTE 12]												-	-	-	-
Vote 13 - [NAME OF VOTE 13]												-	-	-	-
Vote 14 - [NAME OF VOTE 14]												-	-	-	-
Vote 15 - [NAME OF VOTE 15]												-	-	-	-
Total Expenditure by Vote	9 895	9 895	9 895	9 895	9 895	9 895	9 895	9 895	9 895	9 895	9 895	83 543	192 385	202 389	212 913
Surplus/(Deficit) before assoc.	5 667	5 667	5 667	5 667	5 667	5 667	5 667	5 667	5 667	5 667	5 667	(77 884)	(15 553)	(16 362)	(17 212)
Taxation												-	-	-	-
Attributable to minorities												-	-	-	-
Share of surplus/ (deficit) of associate												-	-	-	-
Surplus/(Deficit)	1	5 667	5 667	5 667	5 667	5 667	5 667	5 667	5 667	5 667	5 667	(77 884)	(15 553)	(16 362)	(17 212)

References

1. Surplus (Deficit) must reconcile with Budgeted Financial Performance

check

-32 710
000

-25 775
322

-27 115
639

NC092 Dikgatlong - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)



1.3. The monthly revenue in terms of standard classifications are indicated below:

Description	Re f	Budget Year 2018/19												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	Oct	Nov	Dec	January	Feb	March	April	May	June	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
Revenue - Functional	-															
<i>Governance and administration</i>		10 120	10 120	10 120	10 120	10 120	10 120	10 120	10 120	10 120	10 120	10 120	6 267	117 589	123 704	130 136
Executive and council		4	4	4	4	4	4	4	4	4	4	4	4	48	50	53
Finance and administration		10 116	10 116	10 116	10 116	10 116	10 116	10 116	10 116	10 116	10 116	10 116	6 263	117 541	123 653	130 083
Internal audit													-	-	-	-
<i>Community and public safety</i>		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Community and social services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Sport and recreation		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Public safety		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Planning and development		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Road transport		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Environmental protection		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Trading services</i>		5 441	5 441	5 441	5 441	5 441	5 441	5 441	5 441	5 441	5 441	5 441	(610)	59 243	62 287	65 526
Energy sources		2 821	2 821	2 821	2 821	2 821	2 821	2 821	2 821	2 821	2 821	2 821	1 144	32 175	33 811	35 569
Water management		1 499	1 499	1 499	1 499	1 499	1 499	1 499	1 499	1 499	1 499	1 499	(707)	15 786	16 607	17 471
Waste water management		256	256	256	256	256	256	256	256	256	256	256	(608)	2 210	2 325	2 446
Waste management		865	865	865	865	865	865	865	865	865	865	865	(438)	9 072	9 543	10 040
Total Revenue - Functional		15 561	15 561 18 386	15 561 18 386	15 561 18 386	15 561 18 386	15 561 18 386	15 561 18 386	15 561 18 386	15 561 18 386	15 561 18 386	15 561 18 386	5 658	176 832	185 991	195 662
Expenditure - Functional	-															
<i>Governance and administration</i>		3 752	3 752	3 752	3 752	3 752	3 752	3 752	3 752	3 752	3 752	3 752	61 395	102 668	108 007	113 623



Executive and council		875	875	875	875	875	875	875	875	875	875	1 874	11 501	12 099	12 728
Finance and administration		2 877	2 877	2 877	2 877	2 877	2 877	2 877	2 877	2 877	2 877	59 521	91 167	95 907	100 895
Internal audit		-	-	-	-	-	-	-	-	-	-	-	-	-	-
Community and public safety		955	955	955	955	955	955	955	955	955	955	8 748	19 250	20 251	21 304
Community & social services												-	-	-	-
Sport and recreation		955	955	955	955	955	955	955	955	955	955	8 748	19 250	20 251	21 304
Public safety												-	-	-	-
Housing												-	-	-	-
Health												-	-	-	-
Economic and environmental services		-	-	-	-	-	-	-	-	-	-	-	-	-	-
Planning and development												-	-	-	-
Road transport												-	-	-	-
Environmental protection												-	-	-	-
Trading services		5 186	5 186	5 186	5 186	5 186	5 186	5 186	5 186	5 186	5 186	13 427	70 467	74 132	77 987
Energy sources		2 593	2 593	2 593	2 593	2 593	2 593	2 593	2 593	2 593	2 593	6 713	35 234	37 066	38 993
Water management		1 348	1 348	1 348	1 348	1 348	1 348	1 348	1 348	1 348	1 348	3 491	18 322	19 274	20 277
Waste water management		207	207	207	207	207	207	207	207	207	207	537	2 819	2 965	3 119
Waste management		1 037	1 037	1 037	1 037	1 037	1 037	1 037	1 037	1 037	1 037	2 686	14 093	14 826	15 597
<i>Other</i>													-	-	-
Total Expenditure - Functional		9 892	9 892	9 892	9 892	9 892	9 892	9 892	9 892	9 892	9 892	83 570	192 385	202 389	212 913
Surplus/(Deficit) before assoc.		5 669	5 669	5 669	5 669	5 669	5 669	5 669	5 669	5 669	5 669	(77 913)	(15 553)	(16 398)	(17 251)
Share of surplus/ (deficit) of associate															
Surplus/(Deficit)	1	5 669	5 669	5 669	5 669	5 669	5 669	5 669	5 669	5 669	5 669	(77 913)	(15 553)	(16 398)	(17 251)

References

1. Surplus (Deficit) must reconcile with Budgeted Financial Performance check

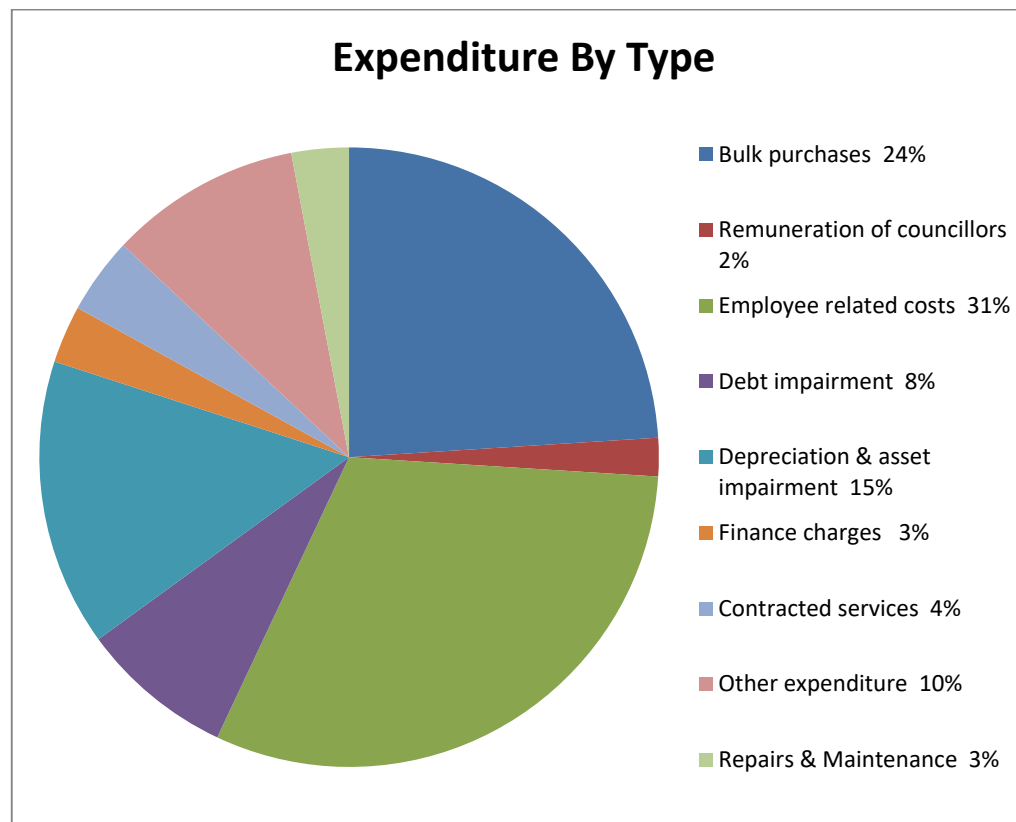
-32 710 000 -25 811 962 -27 154 184

NC092 Dikgatlong - Supporting Table SA27 Budgeted monthly revenue and expenditure (functional classification)



2. EXPENDITURE:

In the chart below, it can be seen that of the municipality's operating expenditure during 2018/2019, 31% is allocated to employee related costs that is below the norm, followed by bulk purchases 24%, depreciation & asset impairment 15%, other expenditure 10%, debt impairment 8%, contracted services 4%, Repairs & Maintenance 3%, Finance charges 3% and Remuneration of councillors 2%.



Pie chart: Expenditure by type



2.1. The monthly projections for expenditure by type follows below:

Description	Ref	Budget Year 2018/19												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	Nov	Dec	January	Feb	March	April	May	June	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
R thousand																
Revenue By Source	-															
Property rates		757	757	757	757	757	757	757	757	757	757	757	(799)	7 533	7 925	8 337
Service charges - electricity revenue		1 963	1 963	1 963	1 963	1 963	1 963	1 963	1 963	1 963	1 963	1 963	10 547	32 140	33 811	35 569
Service charges - water revenue		1 499	1 499	1 499	1 499	1 499	1 499	1 499	1 499	1 499	1 499	1 499	(707)	15 786	16 607	17 471
Service charges - sanitation revenue		256	256	256	256	256	256	256	256	256	256	256	(608)	2 210	2 325	2 446
Service charges - refuse revenue		865	865	865	865	865	865	865	865	865	865	865	(438)	9 072	9 543	10 040
Service charges - other													-	-	-	-
Rental of facilities and equipment		14	14	14	14	14	14	14	14	14	14	14	225	380	400	421
Interest earned - external investments		26	26	26	26	26	26	26	26	26	26	26	(82)	203	213	224
Interest earned - outstanding debtors		2 452	2 452	2 452	2 452	2 452	2 452	2 452	2 452	2 452	2 452	2 452	1 991	28 959	30 465	32 049
Dividends received													-	-	-	-
Fines, penalties and forfeits		18	18	18	18	18	18	18	18	18	18	18	(58)	144	151	159
Licences and permits		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Agency services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies		6 630	6 630	6 630	6 630	6 630	6 630	6 630	6 630	6 630	6 630	6 630	7 250	80 176	84 345	88 731
Other revenue		1 081	1 081	1 081	1 081	1 081	1 081	1 081	1 081	1 081	1 081	1 081	(11 662)	229	241	254
Gains on disposal of PPE													-	-	-	-
Total Revenue (excluding capital transfers and contributions)		15 561	15 561	15 561	15 561	15 561	15 561	15 561	15 561	15 561	15 561	15 561	5 660	176 832	186 027	195 701
Expenditure By Type	-															
Employee related costs		4 320	4 320	4 320	4 320	4 320	4 320	4 320	4 320	4 320	4 320	4 320	12 259	59 782	62 891	66 161



Remuneration of councillors		375	375	375	375	375	375	375	375	375	375	375	62	4 183	4 401	4 630
Debt impairment		–	–	–	–	–	–	–	–	–	–	–	14 665	14 665	15 428	16 230
Depreciation & asset impairment		1 840	1 840	1 840	1 840	1 840	1 840	1 840	1 840	1 840	1 840	1 840	8 599	28 834	30 333	31 911
Finance charges		136	136	136	136	136	136	136	136	136	136	136	4 739	6 231	6 555	6 896
Bulk purchases		1 335	1 335	1 335	1 335	1 335	1 335	1 335	1 335	1 335	1 335	1 335	31 652	46 337	48 747	51 281
Other materials		452	452	452	452	452	452	452	452	452	452	452	451	5 418	5 700	5 996
Contracted services		1 190	1 190	1 190	1 190	1 190	1 190	1 190	1 190	1 190	1 190	1 190	(4 884)	8 201	17 263	18 161
Transfers and subsidies		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Other expenditure		1 436	1 436	1 436	1 436	1 436	1 436	1 436	1 436	1 436	1 436	1 436	2 943	18 733	19 707	20 732
Loss on disposal of PPE		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Expenditure		11 082	11 082	11 082	11 082	11 082	11 082	11 082	11 082	11 082	11 082	11 082	70 485	192 385	211 025	221 998
Surplus/(Deficit)		4 479	4 479	4 479	4 479	4 479	4 479	4 479	4 479	4 479	4 479	4 479	(64 825)	(15 553)	(24 997)	(26 297)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		2 726	2 726	2 726	2 726	2 726	2 726	2 726	2 726	2 726	2 726	2 726	2 726	32 710	34 411	36 200
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Transfers and subsidies - capital (in-kind - all)		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions		7 205	7 205	7 205	7 205	7 205	7 205	7 205	7 205	7 205	7 205	7 205	(62 099)	17 157	9 414	9 903
Taxation		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Attributable to minorities		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Share of surplus/ (deficit) of associate		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit)	1	7 205	7 205	7 205	7 205	7 205	7 205	7 205	7 205	7 205	7 205	7 205	(62 099)	17 157	9 414	9 903

References

1. Surplus (Deficit) must reconcile with Budgeted Financial Performance

check

NC092 Dikgatlong - Supporting Table SA25 Budgeted monthly revenue and expenditure



2.2. The monthly projections for overall expenditure by vote is included below:

Description R thousand	Ref	Budget Year 2018/19												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	Nov	Dec	January	February	March	April	May	June	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
<u>Revenue by Vote</u>	-															
Vote 1 - Office of the Mayor													-	-	-	-
Vote 2 - Office of the Municipal Manager		4	4	4	4	4	4	4	4	4	4	4	4	48	50	53
Vote 3 - Finance Management		10 116	10 116	10 116	10 116	10 116	10 116	10 116	10 116	10 116	10 116	10 116	6 263	117 541	123 653	130 083
Vote 4 - Corporate Management													-	-	-	-
Vote 5 - Technical Management													-	-	-	-
Vote 6 - Services		5 441	5 441	5 441	5 441	5 441	5 441	5 441	5 441	5 441	5 441	5 441	(609)	59 243	62 324	65 565
Vote 7 - [NAME OF VOTE 7]													-	-	-	-
Vote 8 - [NAME OF VOTE 8]													-	-	-	-
Vote 9 - [NAME OF VOTE 9]													-	-	-	-
Vote 10 - [NAME OF VOTE 10]													-	-	-	-
Vote 11 - [NAME OF VOTE 11]													-	-	-	-
Vote 12 - [NAME OF VOTE 12]													-	-	-	-
Vote 13 - [NAME OF VOTE 13]													-	-	-	-
Vote 14 - [NAME OF VOTE 14]													-	-	-	-
Vote 15 - [NAME OF VOTE 15]													-	-	-	-
Total Revenue by Vote		15 561	15 561	15 561	15 561	15 561	15 561	15 561	15 561	15 561	15 561	15 561	5 658	176 832	186 027	195 701
<u>Expenditure by Vote to be appropriated</u>	-															
Vote 1 - Office of the Mayor		607	607	607	607	607	607	607	607	607	607	607	1 139	7 814	8 220	8 647



Vote 2 - Office of the Municipal Manager	269	269	269	269	269	269	269	269	269	269	269	734	3 687	3 879	4 081
Vote 3 - Finance Management	2 029	2 029	2 029	2 029	2 029	2 029	2 029	2 029	2 029	2 029	2 029	58 672	80 986	85 198	89 628
Vote 4 - Corporate Management	848	848	848	848	848	848	848	848	848	848	848	849	10 180	10 710	11 267
Vote 5 - Technical Management	955	955	955	955	955	955	955	955	955	955	955	8 748	19 250	20 251	21 304
Vote 6 - Services	5 188	5 188	5 188	5 188	5 188	5 188	5 188	5 188	5 188	5 188	5 188	13 400	70 467	74 132	77 987
Vote 7 - [NAME OF VOTE 7]												-	-	-	-
Vote 8 - [NAME OF VOTE 8]												-	-	-	-
Vote 9 - [NAME OF VOTE 9]												-	-	-	-
Vote 10 - [NAME OF VOTE 10]												-	-	-	-
Vote 11 - [NAME OF VOTE 11]												-	-	-	-
Vote 12 - [NAME OF VOTE 12]												-	-	-	-
Vote 13 - [NAME OF VOTE 13]												-	-	-	-
Vote 14 - [NAME OF VOTE 14]												-	-	-	-
Vote 15 - [NAME OF VOTE 15]												-	-	-	-
Total Expenditure by Vote	9 895	9 895	9 895	9 895	9 895	9 895	9 895	9 895	9 895	9 895	9 895	83 543	192 385	202 389	212 913
Surplus/(Deficit) before assoc.	5 667	5 667	5 667	5 667	5 667	5 667	5 667	5 667	5 667	5 667	5 667	(77 884)	(15 553)	(16 362)	(17 212)
Taxation												-	-	-	-
Attributable to minorities												-	-	-	-
Share of surplus/ (deficit) of associate												-	-	-	-
Surplus/(Deficit)	1	5 667	5 667	5 667	5 667	5 667	5 667	5 667	5 667	5 667	5 667	(77 884)	(15 553)	(16 362)	(17 212)

References

1. Surplus (Deficit) must reconcile with Budgeted Financial Performance

check

-32 710
000

-25 775
322

-27 115
639

NC092 Dikgatlong - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)



2.3. The monthly projections for expenditure in terms of standard classifications follows:

Description	Re f	Budget Year 2018/19												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	Oct	Nov	Dec	January	Feb	March	April	May	June	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
Revenue - Functional	-															
<i>Governance and administration</i>		10 120	10 120	10 120	10 120	10 120	10 120	10 120	10 120	10 120	10 120	10 120	6 267	117 589	123 704	130 136
Executive and council	4	4	4	4	4	4	4	4	4	4	4	4	4	48	50	53
Finance and administration	10 116	10 116	10 116	10 116	10 116	10 116	10 116	10 116	10 116	10 116	10 116	10 116	6 263	117 541	123 653	130 083
Internal audit													-	-	-	-
<i>Community and public safety</i>		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Community and social services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Sport and recreation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Public safety	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Planning and development	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Road transport	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Environmental protection	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Trading services</i>		5 441	5 441	5 441	5 441	5 441	5 441	5 441	5 441	5 441	5 441	5 441	(610)	59 243	62 287	65 526
Energy sources	2 821	2 821	2 821	2 821	2 821	2 821	2 821	2 821	2 821	2 821	2 821	2 821	1 144	32 175	33 811	35 569
Water management	1 499	1 499	1 499	1 499	1 499	1 499	1 499	1 499	1 499	1 499	1 499	1 499	(707)	15 786	16 607	17 471
Waste water management	256	256	256	256	256	256	256	256	256	256	256	256	(608)	2 210	2 325	2 446
Waste management	865	865	865	865	865	865	865	865	865	865	865	865	(438)	9 072	9 543	10 040
Total Revenue - Functional		15 561	15 561 18 386	15 561 18 386	15 561 18 386	15 561 18 386	15 561 18 386	15 561 18 386	15 561 18 386	15 561 18 386	15 561 18 386	15 561 18 386	5 658	176 832	185 991	195 662
Expenditure - Functional	-															



<i>Governance and administration</i>		3 752	3 752	3 752	3 752	3 752	3 752	3 752	3 752	3 752	3 752	61 395	102 668	108 007	113 623
Executive and council		875	875	875	875	875	875	875	875	875	875	1 874	11 501	12 099	12 728
Finance and administration		2 877	2 877	2 877	2 877	2 877	2 877	2 877	2 877	2 877	2 877	59 521	91 167	95 907	100 895
Internal audit		–	–	–	–	–	–	–	–	–	–	–	–	–	–
<i>Community and public safety</i>		955	955	955	955	955	955	955	955	955	955	8 748	19 250	20 251	21 304
Community & social services												–	–	–	–
Sport and recreation		955	955	955	955	955	955	955	955	955	955	8 748	19 250	20 251	21 304
Public safety												–	–	–	–
Housing												–	–	–	–
Health												–	–	–	–
<i>Economic and environmental services</i>		–	–	–	–	–	–	–	–	–	–	–	–	–	–
Planning and development												–	–	–	–
Road transport												–	–	–	–
Environmental protection												–	–	–	–
<i>Trading services</i>		5 186	5 186	5 186	5 186	5 186	5 186	5 186	5 186	5 186	5 186	13 427	70 467	74 132	77 987
Energy sources		2 593	2 593	2 593	2 593	2 593	2 593	2 593	2 593	2 593	2 593	6 713	35 234	37 066	38 993
Water management		1 348	1 348	1 348	1 348	1 348	1 348	1 348	1 348	1 348	1 348	3 491	18 322	19 274	20 277
Waste water management		207	207	207	207	207	207	207	207	207	207	537	2 819	2 965	3 119
Waste management		1 037	1 037	1 037	1 037	1 037	1 037	1 037	1 037	1 037	1 037	2 686	14 093	14 826	15 597
<i>Other</i>													–	–	–
Total Expenditure - Functional		9 892	9 892	9 892	9 892	9 892	9 892	9 892	9 892	9 892	9 892	83 570	192 385	202 389	212 913
Surplus/(Deficit) before assoc.		5 669	5 669	5 669	5 669	5 669	5 669	5 669	5 669	5 669	5 669	(77 913)	(15 553)	(16 398)	(17 251)
Share of surplus/ (deficit) of associate															
Surplus/(Deficit)	1	5 669	5 669	5 669	5 669	5 669	5 669	5 669	5 669	5 669	5 669	(77 913)	(15 553)	(16 398)	(17 251)

References

1. Surplus (Deficit) must reconcile with Budgeted Financial Performance check

-32 710 000 -25 811 962 -27 154 184

NC092 Dikgatlong - Supporting Table SA27 Budgeted monthly revenue and expenditure (functional classification)



2.4. Capital expenditure: The monthly projections for capital expenditure by vote is included below:

Description R thousand	Ref	Budget Year 2018/19												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
<u>Multi-year expenditure to be appropriated</u>	1															
Vote 1 - Office of the Mayor													-	-	-	-
Vote 2 - Office of the Municipal Manager													-	-	-	-
Vote 3 - Finance Management													-	-	-	-
Vote 4 - Corporate Management													-	-	-	-
Vote 5 - Technical Management													-	-	-	-
Vote 6 - Services													-	-	-	-
Vote 7 - [NAME OF VOTE 7]													-	-	-	-
Vote 8 - [NAME OF VOTE 8]													-	-	-	-
Vote 9 - [NAME OF VOTE 9]													-	-	-	-
Vote 10 - [NAME OF VOTE 10]													-	-	-	-
Vote 11 - [NAME OF VOTE 11]													-	-	-	-
Vote 12 - [NAME OF VOTE 12]													-	-	-	-
Vote 13 - [NAME OF VOTE 13]													-	-	-	-
Vote 14 - [NAME OF VOTE 14]													-	-	-	-
Vote 15 - [NAME OF VOTE 15]													-	-	-	-
Capital multi-year expenditure sub-total	2	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<u>Single-year expenditure to be appropriated</u>																
Vote 1 - Office of the Mayor													-	-	-	-
Vote 2 - Office of the Municipal Manager													-	-	-	-
Vote 3 - Finance Management													-	-	-	-
Vote 4 - Corporate Management													-	-	-	-
Vote 5 - Technical Management													-	-	-	-
Vote 6 - Services		2 726	2 726	2 726	2 726	2 726	2 726	2 726	2 726	2 726	2 726	2 726	2 726	32 710	34 411	36 200
Vote 7 - [NAME OF VOTE 7]													-	-	-	-



Vote 8 - [NAME OF VOTE 8]													-	-	-	-
Vote 9 - [NAME OF VOTE 9]													-	-	-	-
Vote 10 - [NAME OF VOTE 10]													-	-	-	-
Vote 11 - [NAME OF VOTE 11]													-	-	-	-
Vote 12 - [NAME OF VOTE 12]													-	-	-	-
Vote 13 - [NAME OF VOTE 13]													-	-	-	-
Vote 14 - [NAME OF VOTE 14]													-	-	-	-
Vote 15 - [NAME OF VOTE 15]													-	-	-	-
Capital single-year expenditure sub-total	2	2 726	2 726	2 726	2 726	2 726	2 726	2 726	2 726	2 726	2 726	2 726	2 726	32 710	34 411	36 200
Total Capital Expenditure	2	2 726	2 726	2 726	2 726	2 726	2 726	2 726	2 726	2 726	2 726	2 726	2 726	32 710	34 411	36 200

References

1. Table should be completed as either Multi-Year expenditure appropriation or Budget Year and Forward Year estimates
2. Total Capital Expenditure must reconcile to Budgeted Capital Expenditure

check

NC092 Dikgatlong - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)



2.5 The monthly projections for capital expenditure in terms of standard classifications as per Supporting table SA29 Consolidated budgeted monthly capital expenditure (standard classification) follows:

Description R thousand	Ref	Budget Year 2018/19												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
Capital Expenditure - Functional	1															
<i>Governance and administration</i>		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Executive and council														-	-	-
Finance and administration														-	-	-
Internal audit														-	-	-
<i>Community and public safety</i>		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Community and social services														-	-	-
Sport and recreation														-	-	-
Public safety														-	-	-
Housing														-	-	-
Health														-	-	-
<i>Economic and environmental services</i>		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Planning and development														-	-	-
Road transport														-	-	-
Environmental protection														-	-	-
<i>Trading services</i>		2 726	2 726	2 726	2 726	2 726	2 726	2 726	2 726	2 726	2 726	2 726	2 726	32 710	34 411	36 200
Energy sources		83	83	83	83	83	83	83	83	83	83	83	83	1 000	1 052	1 107
Water management		1 042	1 042	1 042	1 042	1 042	1 042	1 042	1 042	1 042	1 042	1 042	1 042	12 500	13 150	13 834
Waste water management														-	-	-
Waste management		1 601	1 601	1 601	1 601	1 601	1 601	1 601	1 601	1 601	1 601	1 601	1 601	19 210	20 209	21 260
<i>Other</i>														-	-	-
Total Capital Expenditure - Functional	2	2 726	2 726	2 726	2 726	2 726	2 726	2 726	2 726	2 726	2 726	2 726	2 726	32 710	34 411	36 200
Funded by:																
National Government		2 726	2 726	2 726	2 726	2 726	2 726	2 726	2 726		2 726	2 726	2 726	32 710	34 411	36 200



Provincial Government									2 726				-	-	-	-
District Municipality													-	-	-	-
Other transfers and grants													-	-	-	-
Transfers recognised - capital		2 726	2 726	2 726	2 726	2 726	2 726	2 726	2 726	2 726	2 726	2 726	2 726	32 710	34 411	36 200
Public contributions & donations													-	-	-	-
Borrowing													-	-	-	-
Internally generated funds													-	-	-	-
Total Capital Funding		2 726	2 726	2 726	2 726	2 726	2 726	2 726	2 726	2 726	2 726	2 726	2 726	32 710	34 411	36 200

References

1. Table should be completed as either Multi-Year expenditure appropriation or Budget Year and Forward Year estimates
2. Total Capital Expenditure must reconcile to Budgeted Capital Expenditure

check

NC092 Dikgatlong - Supporting Table SA29 Budgeted monthly capital expenditure (functional classification)



3. CASH FLOWS: The monthly projections for cash flow (cash receipts by source and cash payments by type) as per Supporting Table SA30 Consolidated budgeted monthly cash flow are indicated below:

MONTHLY CASH FLOWS R thousand	Budget Year 2018/19												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	Nov	Dec	Jan	Feb	March	April	May	June	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
<u>Cash Receipts By Source</u>													1		
Property rates	220	220	220	220	220	220	220	220	220	220	220	220	2 637	2 774	2 918
Service charges - electricity revenue	937	937	937	937	937	937	937	937	937	937	937	937	11 249	11 834	12 449
Service charges - water revenue	460	460	460	460	460	460	460	460	460	460	460	460	5 525	5 813	6 115
Service charges - sanitation revenue	64	64	64	64	64	64	64	64	64	64	64	64	774	814	856
Service charges - refuse revenue	265	265	265	265	265	265	265	265	265	265	265	265	3 175	3 340	3 514
Service charges - other	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Rental of facilities and equipment	32	32	32	32	32	32	32	32	32	32	32	32	380	400	421
Interest earned - external investments	17	17	17	17	17	17	17	17	17	17	17	17	203	213	224
Interest earned - outstanding debtors	2 413	2 413	2 413	2 413	2 413	2 413	2 413	2 413	2 413	2 413	2 413	2 413	28 959	30 465	32 049
Dividends received	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Fines, penalties and forfeits	12	12	12	12	12	12	12	12	12	12	12	12	144	151	159
Licences and permits	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Agency services	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Transfer receipts - operational	27 969	145	145	145	145	27 969	145	145	21 000	145	145	2 078	80 176	84 345	88 731
Other revenue	19	19	19	19	19	19	19	19	19	19	19	19	229	241	254
Cash Receipts by Source	32 409	4 585	4 585	4 585	4 585	32 409	4 585	4 585	25 440	4 585	4 585	6 518	133 450	140 390	147 690
Other Cash Flows by Source															
Transfer receipts - capital	10 903	–	–	–	–	10 903	–	–	–	–	–	10 904	32 710	34 411	36 200



Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non- profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) & Transfers and subsidies - capital (in-kind - all)												-		-	
Proceeds on disposal of PPE												-		-	
Short term loans												-		-	
Borrowing long term/refinancing												-		-	
Increase (decrease) in consumer deposits												-		-	
Decrease (Increase) in non-current debtors												-		-	
Decrease (increase) other non-current receivables												-		-	
Decrease (increase) in non-current investments												-		-	
Total Cash Receipts by Source	43 312	4 585	4 585	4 585	4 585	43 312	4 585	4 585	25 440	4 585	4 585	17 422	166 160	174 801	183 890
Cash Payments by Type															
Employee related costs	4 982	4 982	4 982	4 982	4 982	4 982	4 982	4 982	4 982	4 982	4 982	4 982	59 782	62 891	66 161
Remuneration of councillors	349	349	349	349	349	349	349	349	349	349	349	349	4 183	4 401	4 630
Finance charges	519	519										5 193	6 231	6 555	6 896
Bulk purchases - Electricity	3 267	3 267	3 267	3 267	3 267	3 267	3 267	3 267	3 267	3 267	3 267	3 267	39 200	41 238	43 383
Bulk purchases - Water & Sewer	595	595	595	595	595	595	595	595	595	595	595	595	7 137	7 508	7 899
Other materials	451	451	451	451	451	451	451	451	451	451	451	451	5 418	5 700	5 996
Contracted services	683	683	683	683	683	683	683	683	683	683	683	683	8 201	8 627	9 076
Transfers and grants - other municipalities	-	-	-	-	-	-	-	-	-	-	-	-		-	-
Transfers and grants - other	-	-										-	-	-	-
Other expenditure	1 561	1 561	1 561	1 561	1 561	1 561	1 561	1 561	1 561	1 561	1 561	1 561	18 733	19 707	20 732
Cash Payments by Type	12 407	12 407	11 888	11 888	11 888	11 888	11 888	11 888	11 888	11 888	11 888	17 080	148 886	156 628	164 773
Other Cash Flows/Payments by Type															



Capital assets	10 903	–	–	–	–	10 903	–	–	–	–	–	10 904	32 710	34 411	36 200
Repayment of borrowing												–			
Other Cash Flows/Payments												–			
Total Cash Payments by Type	23 310	12 407	11 888	11 888	11 888	22 791	11 888	11 888	11 888	11 888	11 888	27 984	181 596	191 039	200 973
NET INCREASE/(DECREASE) IN CASH HELD	20 001	(7 823)	(7 303)	(7 303)	(7 303)	20 521	(7 303)	(7 303)	13 552	(7 303)	(7 303)	(10 563)	(15 436)	(16 238)	(17 083)
Cash/cash equivalents at the month/year begin:	1 997	21 999	14 176	6 873	(431)	(7 734)	12 787	5 483	(1 820)	11 731	4 428	(2 875)	1 997	(13 438)	(29 677)
Cash/cash equivalents at the month/year end:	21 999	14 176	6 873	(431)	(7 734)	12 787	5 483	(1 820)	11 731	4 428	(2 875)	(13 438)	(13 438)	(29 677)	(46 759)

References

1. Note that this section of Table SA 30 is deliberately not linked to Table A4 because timing differences between the invoicing of clients and receiving the cash means that the cashflow will differ from budgeted revenue, and similarly for budgeted expenditure. However for the MTREF it is now directly linked to A7.

11 888	11 888	11 888	11 888	11 888	11 888	11 888	11 888	11 888	17 080	148 886	156 628	164 773
(7 303)	(7 303)	20 521	(7 303)	(7 303)	13 552	(7 303)	(7 303)	(10 563)	(15 436)	(16 238)	(17 083)	

NC092 Dikgatlong - Supporting Table SA30 Budgeted monthly cash flow

The SDBIP information on revenue and expenditure will be monitored and reported monthly in terms of section 71 of the MFMA.



10.9. SERVICE DELIVERY AND PERFORMANCE INDICATORS

The High Level Service Delivery and Budget Implementation Plan, outlining measurable performance objectives, service delivery targets and performance indicators will be cascaded down to departmental or technical scorecards, which will be used for internal monitoring of individual performance management (Senior Managers) as well as organisational performance management (Municipality).

10.1.9.1. STRATEGIC SCORECARD

The below-mentioned performance indicators and targets are the highest level and strategic for Dikgatlong Local Municipality and are intended to ensure the achievement of the strategic goals and outcomes identified in the strategic planning documents of Council (IDP, including the Budget). The responsibilities attached to the achievement of these targets will be proportionally shared between the Municipal Manager and Heads of Department consistent with their functional areas, without derogating from the responsibility of the Municipal Manager, who is responsible and accountable for the achievement of these targets.

This strategic and high level scorecards will form the basis for the quarterly, mid-year and annual non-financial performance monitoring and reporting. The National General Key Performance Indicators as prescribed in terms of Section 43 of the Local Government: Municipal Systems Act and Regulation 796 of 2001 are indicated in *Italic font* in the table above. The afore-said strategic indicators are as follows:

KPA.1: MUNICIPAL TRANSFORMATION AND INSTITUTIONAL DEVELOPMENT															
PROJECT #	IDP OBJECTIVES	NATIONAL OUTCOMES	KEY PERFORMANCE INDICATORS (KPI)	U O M	WARD	Department	Budget	Source of Funding	BASE LINE	PERFORMANCE TARGET					PORTFOLIO OF EVIDENCE
										QUARTERLY		ANNUAL 2018/19	ANNUAL 2019/20	ANNUAL 2020/21	
MTOD 01	To provide Human Resources Management	NO 09/ Output 6	Review of Municipal organogram and submission to Council for approval	#	All	CSD	Opex	Own	1	1	-	1 Municipal organogram reviewed and submitted to Council for approval by December 2018	1 Municipal organogram reviewed and submitted to Council for approval by June 2020	1 Municipal organogram reviewed and submitted to Council for approval by June 2021	Revised organogram and Council resolution
										2	1				
										3	-				
										4	-				
MTOD 02	To develop and retain skills/ To promote positive employee climate & sound labour relations	NO 09/ Output 6	Adoption of the Employment Equity Plan (EEP) by Council	#	All	CSD	Opex	Own	1	1	-	1 Employment Equity Plan (EEP) by Council by December 2018	N/A	N/A	Employment Equity Plan and Council resolution
										2	1				
										3	-				
										4	-				



KPA.1: MUNICIPAL TRANSFORMATION AND INSTITUTIONAL DEVELOPMENT

PROJECT #	IDP OBJECTIVES	NATIONAL OUTCOME S	KEY PERFORMANCE INDICATORS (KPI)	U O M	W AR D	Depart ment	Budget	Source of Funding	BASE LINE	PERFORMANCE TARGET					PORTFOLIO OF EVIDENCE
										QUARTERLY		ANNUAL 2018/19	ANNUAL 2019/20	ANNUAL 2020/21	
MTOD 03	To promote positive employee climate & sound labour relations	NO 09/ Output 6	Submission of the Employment Equity Annual Report to the Department of Labour	#	All	CSD	Opex	Own	1	1	-	1 EE Annual Report submitted to Department of Labour by 15 January 2019	1 EE Annual Report submitted to Department of Labour by 15 January 2020	1 EE Annual Report submitted to Department of Labour by 15 January 2021	Employment Equity Annual Report and proof of submission
										2	-				
										3	1				
										4	1				
MTOD 04	To develop and retain skills	NO 09/ Output 6	Positions filled as per the approved funded structure (excluding senior management posts)	%	All	MM	Opex	Own	68%	1	-	80% Posts filled as per approved funded structure (excluding senior managers) by June 2019	90% Posts filled as per approved funded structure (excluding senior managers) by June 2020	100% Posts filled as per approved funded structure (excluding senior managers) by June 2021	Appointment letters
										2	70%				
										3	75%				
										4	80%				
MTOD 05	To develop and retain skills	NO 09/ Output 6	Appointment of people from EE groups in the three highest levels of management in compliance with Council's approved EE Plan	#	All	CSD	Opex	Own	2	1	-	2 people from EE groups employed in the three highest levels of management in compliance with approved EE Plan by June 2019	2 people from EE groups employed in the three highest levels of management in compliance with approved EE Plan by June 2020	2 people from EE groups employed in the three highest levels of management in compliance with approved EE Plan by June 2021	Employment Equity Plan and appointment letters.
										2	-				
										3	1				
										4	1				
MTOD 06	To develop and retain skills/To provide Human Resources Management	NO 09/ Output 6	Municipal budget (operating - excluding staff expenditure) actually spent on implementing Work Skills Plan	%	All	CSD	R460 137,00 (T&D/Bursary/ H&S/Short Course)	Own	New	1	-	100% of training budget actually spent on implementing WSP by June 2019	100% of training budget actually spent on implementing WSP by June 2020	100% of training budget actually spent on implementing WSP by June 2021	Expenditure report
										2	-				
										3	-				
										4	100%				
MTOD 07	To Ensure Occupational Health & Safe Environment	NO 09/ Output 6	Conducting of the annual Occupational Health and Safety audit	#	All	CSD	Opex		New	1	-	1 annual OHS audit conducted by the end of June 2019	1 annual OHS audit conducted by the end of June 2020	1 annual OHS audit conducted by the end of June 2021	Annual OHS audit report
										2	-				
										3	-				
										4	1				



KPA.1: MUNICIPAL TRANSFORMATION AND INSTITUTIONAL DEVELOPMENT

PROJECT #	IDP OBJECTIVES	NATIONAL OUTCOMES	KEY PERFORMANCE INDICATORS (KPI)	U O M	W AR D	Department	Budget	Source of Funding	BASE LINE	PERFORMANCE TARGET					PORTFOLIO OF EVIDENCE
										QUARTERLY		ANNUAL 2018/19	ANNUAL 2019/20	ANNUAL 2020/21	
MTOD 08	To develop and retain skills	NO 09/ Output 6	Conducting of the competency assessments for Senior Managers in line with the regulations	#	All	CSD	Opex	Own	0	1	-	2 Competency assessments conducted for Senior Managers in line with the regulations by June 2019	2 Competency assessments conducted for Senior Managers in line with the regulations by June 2020	2 Competency assessments conducted for Senior Managers in line with the regulations by June 2021	Competency assessments results
										2	-				
										3	1				
										4	1				
MTOD 09	To promote positive employee climate & sound labour relations	NO 09/ Output 6	Conducting of employee satisfaction surveys	#	All	CSD	Opex	Own	New	1	-	1 Employee satisfaction survey conducted by June 2019	1 Employee satisfaction survey conducted by June 2020	1 Employee satisfaction survey conducted by June 2021	Employee satisfaction survey
										2	-				
										3	-				
										4	1				
MTOD 10	To promote positive employee climate & sound labour relations	NO 09/ Output 6	Conducting of community satisfaction surveys	#	All	CSD	Opex	Own	New	1	-	1 Community satisfaction survey conducted by June 2019	1 Implementation of Community satisfaction survey Finding by June 2021	None	Employee satisfaction survey
										2	-				
										3	-				
										4	1				
MTOD 11	To promote positive employee climate & sound labour relations	NO 09/ Output 1	Identify and implement Sport and Recreation activities	#	All	CSD	Opex	Own	New	1	-	2 Sport and Recreation activities and implemented by end June 2019	2 Sport and Recreation activities and implemented by end June 2020	2 Sport and Recreation activities and implemented by end June 2021	
										2	-				
										3	1				
										4	1				
MTOD 13	Promote Positive Employee climate and sound labour relations	NO 09/ Output 6	Development of the Human Resource Plan	#	All	CSD	Opex	Own	New	1	-	1 Human Resource Plan adopted by June 2019	1 Human Resource Plan revised by June 2020	1 Human Resource Plan revised by June 2021	Human Resource Plan and Council resolution
										2	-				
										3	-				
										4	1				



KPA.1: MUNICIPAL TRANSFORMATION AND INSTITUTIONAL DEVELOPMENT

PROJECT #	IDP OBJECTIVES	NATIONAL OUTCOME S	KEY PERFORMANCE INDICATORS (KPI)	U O M	W AR D	Depart ment	Budget	Source of Funding	BASE LINE	PERFORMANCE TARGET					PORTFOLIO OF EVIDENCE
										QUARTERLY		ANNUAL 2018/19	ANNUAL 2019/20	ANNUAL 2020/21	
MTOD 14	Promote Positive Employee climate and sound labour relations	NO 09/ Output 6	Timeous completion of disciplinary cases in terms of the Disciplinary Code	%	All	CSD	Opex	Own	100%	1	100%	100% appointment of presiding officer within two weeks from date of receiving the request by June 2019	100% appointment of presiding officer within two weeks from date of receiving the request by June 2020	100% appointment of presiding officer within two weeks from date of receiving the request by June 2021	Register of disciplinary cases
										2	100%				
										3	100%				
										4	100%				
MTOD 15	Ensure Occupational Health and Safety	NO 09/ Output 6	Occupational Health Safety inspections conducted	#	All	CSD/FD /TD	Opex	Own	New	1	-	1 Occupational Health Safety inspections conducted by June 2019	1 Occupational Health Safety inspections conducted by June 2020	1 Occupational Health Safety inspections conducted by June 2021	OHS inspection report
										2	-				
										3	-				
										4	1				
MTOD 16	Ensure Occupational Health and Safety	NO 09/ Output 6	Appointment of the Chairperson of the OHS Committee	#	All	CSD	Opex	Own	New	1	1	1 Chairperson of OHS committee appointed by September 2018	None	None	Appointmen t letter
										2	-				
										3	-				
										4	-				
MTOD 17	Ensure Occupational Health and Safety	NO 09/ Output 6	Appointment of section 16 OHS management reps	#	All	CSD	Opex	Own	New	1	3	3 Sec 16 OHS management reps appointed by September 2018	None	None	Appointmen t letters
										2	-				
										3	-				
										4	-				
MTOD 18	Ensure Occupational Health and Safety	NO 09/ Output 6	Appointment of section 17 OHS management reps	#	All	CSD	Opex	Own	6	1	10	10 members of OHS committee appointed by September 2018	None	None	Appointmen t letters
										2	-				
										3	-				
										4	-				
MTOD 19	Provide Human Resources Management/ To develop & retain skills	NO 09/ Output 6	Submission of the 2018/2019 Annual Training Report (ATR) & 2019/2020 WSP	#	All	CSD	Opex	Own	1	1	-	1 2018/2019 ATR and 2019/2020 WSP submitted to LGSETA by end of April 2019	1 2018/2019 ATR and 2019/2020 WSP submitted to LGSETA by end of April 2020	1 2018/2019 ATR and 2019/2020 WSP submitted to LGSETA by end of April 2021	ATR, WSP and proof of submission to LGSETA and Council resolution
										2	-				
										3	-				
										4	1				



KPA.1: MUNICIPAL TRANSFORMATION AND INSTITUTIONAL DEVELOPMENT

PROJECT #	IDP OBJECTIVES	NATIONAL OUTCOME S	KEY PERFORMANCE INDICATORS (KPI)	U O M	W AR D	Depart ment	Budget	Source of Funding	BASE LINE	PERFORMANCE TARGET				PORTFOLIO OF EVIDENCE	
										QUARTERLY		ANNUAL 2018/19	ANNUAL 2019/20		ANNUAL 2020/21
MTOD 20	Provide Human Resources Management/ To develop & retain skills	NO 09/ Output 5	Approval of the training plan for Councillors	#	All	CSD	Opex	Own	New	1	-	1 training plan for Councillors adopted by June 2019	1 training plan for Councillors adopted by end of June 2020	1 training plan for Councillors adopted by end of June 2021	Training plan for Councillors and Council resolution
										2	-				
										3	-				
										4	1				
MTOD 21	Provide Human Resources Management/ To develop & retain skills	NO 09/ Output 5	Approval of training plan for members of ward committees	#	All	MM	Opex	Own	New	1	-	1 training plan for members of ward committees adopted by June 2019	1 training plan for members of ward committees adopted by June 2020	1 training plan for members of ward committees adopted by June 2021	Training plan for ward committee members and Council resolution
										2	-				
										3	-				
										4	1				
MTOD 22	Provide Human Resources Management/ To develop & retain skills	NO 09/ Output 5	Implementation of capacity building programs for councillors	#	All	CSD	Opex	Own	New	1	-	1 capacity building programs for councillors implemented by June 2019	2 capacity building programs for councillors implemented by June 2020	3 capacity building programs for councillors implemented by June 2021	Course programme & attendance register
										2	-				
										3	-				
										4	1				
MTOD 23	Provide Human Resources Management/ To develop & retain skills	NO 09/ Output 5	Implementation of capacity building programs for ward committees	#	All	MM	Opex	Own	New	1	-	1 capacity building programs implemented for ward committees by June 2019	2 capacity building programs implemented for ward committees by June 2020	3 capacity building programs implemented for ward committees by June 2021	Course programme & attendance register
										2	-				
										3	-				
										4	1				
MTOD 24	Provide Human Resources Management/ To develop & retain skills	NO 09/ Output 6	Employees trained in line with Workplace Skills Plan	%	All	CSD	Opex	Own	New	1	-	30% employees trained in line with Workplace Skills Plan by June 2019	40% employees trained in line with Workplace Skills Plan by June 2020	60% employees trained in line with Workplace Skills Plan by June 2021	Training programs and attendance registers
										2	-				
										3	10%				
										4	20%				



KPA.1: MUNICIPAL TRANSFORMATION AND INSTITUTIONAL DEVELOPMENT

PROJECT #	IDP OBJECTIVES	NATIONAL OUTCOMES	KEY PERFORMANCE INDICATORS (KPI)	UOM	WARD	Department	Budget	Source of Funding	BASE LINE	PERFORMANCE TARGET				PORTFOLIO OF EVIDENCE	
										QUARTERLY	ANNUAL 2018/19	ANNUAL 2019/20	ANNUAL 2020/21		
MTOD 25	Provide Human Resources Management/ To develop & retain skills	NO 09/ Output 6	Implementation of capacity building programs in line with the signed personal development plans	#	All	CSD/FD /TD/MM	Opex	Own	3	1	-	4 capacity building programs in line with the signed PDPs implemented by June 2019	4 capacity building programs in line with the signed PDPs implemented by June 2020	4 capacity building programs in line with the signed PDPs implemented by June 2021	Personal development plans, training programme & attendance register
										2	-				
										3	-				
										4	4				

KPA.2: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

PROJECT #	IDP OBJECTIVES	NATIONAL OUTCOMES	KEY PERFORMANCE INDICATORS (KPI)	UOM	WARD	Department	Budget	Source of Funding	BASE LINE	PERFORMANCE TARGET				PORTFOLIO OF EVIDENCE	
										QUARTERLY		ANNUAL 2018/19	ANNUAL 2019/20		ANNUAL 2020/21
BSDID 01	To Improve Water Quality	NO 09/ Output 2	95% water quality level achieved (at point of use) in compliance with SANS 241 criteria	%	All	TD	Opex	Own	65%	1	95%	95% water quality level achieved (at point of use) in compliance with SANS 241 criteria by June 2019	99% water quality level achieved (at point of use) in compliance with SANS 241 criteria by June 2020	99% water quality level achieved (at point of use) in compliance with SANS 241 criteria by June 2021	Sampling Reports (Blue Drop report)
										2	95%				
										3	95%				
										4	95%				
BSDID 02	To monitor and report on provision of access to clean water	NO 09/ Output 2	Provision of 6kl free basic water per month to indigent households in terms of equitable share requirements	#	All	FD	Opex	Own	250	1	-	600 of indigent households provided with 6kl free basic water per month i.t.o equitable share requirements at end of June 2019	1000 of indigent households provided with 6kl free basic water per month i.t.o equitable share requirements at end of June 2020	1200 of indigent households provided with 6kl free basic water per month i.t.o equitable share requirements at end of June 2021	Indigent Register
										2	-				
										3	-				
										4	600				



KPA.2: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

PROJECT #	IDP OBJECTIVES	NATIONAL OUTCOMES	KEY PERFORMANCE INDICATORS (KPI)	UOM	WARD	Department	Budget	Source of Funding	BASE LINE	PERFORMANCE TARGET				PORTFOLIO OF EVIDENCE	
										QUARTERLY	ANNUAL 2018/19	ANNUAL 2019/20	ANNUAL 2020/21		
BSDID 03	Ensuring all households have access to electricity	NO 09/ Output 2	Household electricity connections done in Seven de-Laan	#	7	TD	R 1 000 000	INEP	New	1	-	93 household in Sewen-de-Laan connected to the electricity by June 2019	100 household in Sewen-de-Laan connected to the electricity by June 2020	150household in Sewen-de-Laan connected to the electricity by June 2021	Completion certificate
										2	-				
										3	-				
										4	93				
BSDID 04	Ensuring that all households have access to electricity	NO 09/ Output 2	Provision of 50kwh free basic electricity per month to indigent households i.t.o the equitable share requirements	#	All	FD	Opex	Own	250	1	-	600 of indigent households provided with 50kwh free basic electricity p.m. i.t.o equitable share requirements by June 2019	1000 of indigent households provided with 50kwh free basic electricity p.m. i.t.o equitable share requirements by June 2020	1200 of indigent households provided with 50kwh free basic electricity p.m. i.t.o equitable share requirements by June 2021	Indigent Register
										2	-				
										3	-				
										4	600				
BSDID 05	Monitor and report on the provision of access sanitation	NO 09/ Output 2	Provide free basic refuse removal to indigent households in terms of the equitable share requirements	#	All	FD	Opex	Own	New	1	-	600 of indigent households provided with free basic refuse removal i.t.o the equitable share requirements by June 2019	1000 of indigent households provided with free basic refuse removal i.t.o the equitable share requirements by June 2020	1200 of indigent households provided with free basic refuse removal i.t.o the equitable share requirements by June 2021	Indigent Register
										2	-				
										3	-				
										4	600				
BSDID 06	To upgrade and maintain electricity services	NO 09/ Output 2	installation of prepaid electricity smart metres in barkly west	#	All	TD	R 2 000 000	Own	500	1	-	1000 prepaid electricity smart metres installed by June 2019	1250 prepaid electricity smart metres installed by June 2020	1500 prepaid electricity smart metres installed by June 2021	Technical Report
										2	-				
										3	-				
										4	1000				
BSDID 07	To upgrade and maintain electricity services	NO 09/ Output 2	procurement of additional prepaid electricity smart metres	#	All	FD	R 2 000 000	Own	500	1	-	1000 prepaid electricity smart metres procured by June 2019	1200 prepaid electricity smart metres procured by June 2020	1500 prepaid electricity smart metres procured by June 2021	Proof of payment
										2	-				
										3	-				
										4	1000				



KPA.2: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

PROJECT #	IDP OBJECTIVES	NATIONAL OUTCOMES	KEY PERFORMANCE INDICATORS (KPI)	UOM	WARD	Department	Budget	Source of Funding	BASE LINE	PERFORMANCE TARGET				PORTFOLIO OF EVIDENCE	
										QUARTERLY		ANNUAL 2018/19	ANNUAL 2019/20		ANNUAL 2020/21
BSDID 08	To upgrade and maintain road and storm water services	NO 09/ Output 2	Upgrading of roads and stormwater in Stilwater	km	4	TD	R 3 000 000	MIG	New	1	-	2km of roads and stormwater in Stilwater upgraded by June 2019	2.5km of roads and stormwater in Stilwater upgraded by June 2020	None	Engineers completion certificate
										2	-				
										3	-				
										4	2km				
BSDID 09	To provide sanitation sewage services	NO 09/ Output 2	Construction of 2 Windsorton oxidation ponds	#	4	TD	R 16 000 000	MIG	New	1	-	2 Windsorton oxidation pond constructed by end of June 2019	2 Windsorton oxidation pond constructed by end of June 2020	None	Completion certificate
										2	-				
										3	-				
										4	2				
BSDID 10	To provide portable water	NO 09/ Output 2	Construction of Windsorton / Holpan regional Bulk Water Supply Scheme	%	4	TD	R 5 000 000	RBIG	50%	1	-	90% Construction of Windsorton / Holpan regional Bulk Scheme by June 2019 (construction of the dam only)	100% Construction of Windsorton / Holpan regional Bulk Scheme by June 2020	None	Completion certificate
										2	-				
										3	-				
										4	90%				
BSDID 11	To upgrade and maintain water services	NO 09/ Output 4	Review of Water Service Development Plan (WSP)	#	All	MM	Opex	Own	1	1	-	1 Water Service Development Plan (WSP) reviewed and adopted by Council by December 2018	None	None	Water Service Development Plan and Council resolution
										2	1				
										3	-				
										4	-				
BSDID 12	To upgrade and maintain road and storm water services	NO 09/ Output 5&7	Development of Roads and Stormwater Master Plan	#	All	MM	Opex	Own	New	1	-	1 Roads and Stormwater plan adopted by Council by December 2018	1 Roads and Stormwater plan reviewed by Council by May 2020	1 Roads and Stormwater plan reviewed by Council by May 2021	Copies of Master plan and Council resolutions
										2	1				
										3	-				
										4	-				
BSDID 13	Democratic and accountable organisation	NO 09/ Output 5&7	Development of Water and Sanitation Master Plan	#	All	MM	Opex	Own	New	1	0	1 Water and Sanitation Master Plan adopted by Council by June 2019	1 Water and Sanitation Master Plan reviewed by Council by May 2020	1 Water and Sanitation Master Plan reviewed by Council by May 2021	Copies of Master plan and Council resolutions
										2	0				
										3	0				
										4	1				



KPA.2: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

PROJECT #	IDP OBJECTIVES	NATIONAL OUTCOMES	KEY PERFORMANCE INDICATORS (KPI)	UOM	WARD	Department	Budget	Source of Funding	BASE LINE	PERFORMANCE TARGET				PORTFOLIO OF EVIDENCE	
										QUARTERLY	ANNUAL 2018/19	ANNUAL 2019/20	ANNUAL 2020/21		
BSDID 14	To provide portable water	NO 09/ Output 2	Completion of the Water connection project (Bufferzone linking services)	%	2	TD	R 7 500 000	WSIG	New	1	-	1 Water connection project (Bufferzone linking services completed by June 2019	None	None	Completion certificate
										2	-				
										3	-				
										4	1				

KPA.3: LOCAL ECONOMIC DEVELOPMENT

PROJECT #	IDP OBJECTIVES	NATIONAL OUTCOMES	KEY PERFORMANCE INDICATORS (KPI)	UOM	WARD	Department	Budget	Source of Funding	BASE LINE	PERFORMANCE TARGET				PORTFOLIO OF EVIDENCE	
										QUARTERLY		ANNUAL 2018/19	ANNUAL 2019/20		ANNUAL 2020/21
LED 01	To provide an enabling environment to create jobs	NO 09/ Output 3	Jobs created through municipality's LED initiatives including capital projects	#	All	MM	R 1 000 000	Dpt of Public Works	200	1	300	1500 Jobs created through LED initiatives including capital projects by June 2019	2000 Jobs created through LED initiatives including capital projects by June 2020	3000 Jobs created through LED initiatives including capital projects by June 2021	Job creation report
										2	500				
										3	1000				
										4	1500				
LED 02	To promote SMMEs growth/To support enterprise development	NO 09/ Output 1	SMMEs trained on business management skills and sustainability	#	All	MM	Opex	Own	New	1	-	500 SMMEs trained on business management skills and sustainability by June 2019	750 SMMEs trained on business management skills and sustainability by June 2020	1000 SMMEs trained on business management skills and sustainability by June 2021	Training report & attendance registers
										2	-				
										3	200				
										4	300				
LED 03	To facilitate tourism growth	NO 09/ Output 1	Initiative undertaken to increase tourists visiting municipality area	#	All	MM	Opex	Own	New	1	-	4 Initiatives undertaken to increase tourists visiting the municipality area by June 2019	5 Initiatives undertaken to increase tourists visiting the municipality area by June 2020	6 Initiatives undertaken to increase tourists visiting the municipality area by June 2021	Close out project report
										2	1				
										3	1				
										4	2				



KPA.3: LOCAL ECONOMIC DEVELOPMENT

PROJECT #	IDP OBJECTIVES	NATIONAL OUTCOMES	KEY PERFORMANCE INDICATORS (KPI)	UOM	WARD	Department	Budget	Source of Funding	BASE LINE	PERFORMANCE TARGET				PORTFOLIO OF EVIDENCE	
										QUARTERLY		ANNUAL 2018/19	ANNUAL 2019/20		ANNUAL 2020/21
LED 04	To coordinate EPWP	NO 09/ Output 1&7	EPWP quarterly reports submitted to Council and Public Works	#	All	MM	Opex	Own	New	1	1	4 EPWP reports submitted to Council and Public Works by end of June 2019	4 EPWP reports submitted to Council and Public Works by end of June 2020	4 EPWP reports submitted to Council and Public Works by end of June 2021	Quarterly reports, Council resolutions and proof of submission to Public Works
										2	1				
										3	1				
										4	1				
LED 05	To Increase community Self-Sufficiency	NO 09/ Output 1	Implementation of beneficiary programs to empower women	#	All	MM	Opex	Own	New	1	-	1 beneficiary programmes implemented to empower women by June 2019	3 beneficiary programmes implemented to empower women by June 2020	4 beneficiary programmes implemented to empower women by June 2021	Project close out report
										2	-				
										3	-				
										4	1				
LED 06	To Increase community Self-Sufficiency	NO 09/ Output 1	Implementation of beneficiary programs to empower youth	#	All	MM	Opex	Own	New	1	-	1 beneficiary programmes implemented to empower youth by June 2019	3 beneficiary programmes implemented to empower youth by June 2020	4 beneficiary programmes implemented to empower youth by June 2021	Project close out report
										2	-				
										3	-				
										4	1				
LED 07	To Increase community Self-Sufficiency	NO 09/ Output 1	Implementation of beneficiary programs to empower people with disability	#	All	MM	Opex	Own	New	1	-	1 beneficiary programme implemented to empower people with disability by June 2019	2 beneficiary programme implemented to empower people with disability by June 2020	3 beneficiary programme implemented to empower people with disability by June 2021	Project close out report
										2	-				
										3	-				
										4	1				
LED 08	To Increase community Self-Sufficiency	NO 09/ Output 1	Poverty alleviation identified projects and programmes implemented	#	All	MM	Opex	Own	New	1	-	1 poverty alleviation projects and programmes implemented by June 2019	3 poverty alleviation projects and programmes implemented by June 2020	4 poverty alleviation projects and programmes implemented by June 2021	Project close out report
										2	-				
										3	-				
										4	1				



KPA.3: LOCAL ECONOMIC DEVELOPMENT

PROJECT #	IDP OBJECTIVES	NATIONAL OUTCOME S	KEY PERFORMANCE INDICATORS (KPI)	U O M	W A R D	Depart ment	Budget	Source of Funding	BASE LINE	PERFORMANCE TARGET					PORTFOLIO OF EVIDENCE
										QUARTERLY		ANNUAL 2018/19	ANNUAL 2019/20	ANNUAL 2020/21	
LED 09	To build partnership for growth and development	NO 09/ Output 1	Establishment of the LED Forum	#	All	MM	Opex	Own	0	1	-	1 LED Forum established by December 2018	None	None	Minutes and attendance registers
										2	1				
										3	-				
										4	-				
LED 10	To build partnership for growth and development	NO 09/ Output 1	Establishment of the Mining Forum	#	All	MM	Opex	Own	New	1	-	1 Mining Forum established by December 2018	None	None	Minutes and attendance registers
										2	1				
										3	-				
										4	-				
LED 11	To build partnership for growth and development	NO 09/ Output 1	Submission of LED development projects (Agriculture, mining, tourism, SMME, etc) reports submitted to Council	#	All	MM	Opex	Own	New	1	1	4 LED development projects (Agriculture, mining, tourism, SMME, etc) reports submitted to Council by June 2019	4 LED development projects (Agriculture, mining, tourism, SMME, etc) reports submitted to Council by June 2020	4 LED development projects (Agriculture, mining, tourism, SMME, etc) reports submitted to Council by June 2021	LED reports and Council resolution
										2	1				
										3	1				
										4	1				
LED 12	To build partnership for growth and development	NO 09/ Output 1	Submission of the reports to monitor Social Labour Plans by Council	#	All	MM	Opex	Own	New	1	1	4 reports to monitor Social Labour Plans submitted to Council by June 2019	4 reports to monitor Social Labour Plans submitted to Council by June 2020	4 reports to monitor Social Labour Plans submitted to Council by June 2021	Social Labour plans and Council resolution
										2	1				
										3	1				
										4	1				



KPA.4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

PROJECT #	IDP OBJECTIVES	NATIONAL OUTCOMES	KEY PERFORMANCE INDICATORS (KPI)	UOM	WARD	Department	Budget	Source of Funding	BASE LINE	PERFORMANCE TARGET				PORTFOLIO OF EVIDENCE	
										QUARTERLY		ANNUAL 2018/19	ANNUAL 2019/20		ANNUAL 2020/21
MFV 01	Provide and Maintain Municipal Infrastructure	NO 09/ Output 2	Expenditure of all grant funding	%	ALL	TD		MIG,INE P,WSIG, RBIG,FM G,EPWP	99%	1	15%	Spent 95% of grant funding allocated by June 2019	Spent 95% of grant funding allocated by June 2020	Spent 95% of grant funding allocated by June 2021	Expenditure report
										2	40%				
										3	65%				
										4	95%				
MFV 02	Provide and Maintain Municipal Infrastructure	NO 09/ Output 2	Approved capital budget actually spent on capital projects identified for the financial year i.t.o. IDP	%	ALL	MM/TD		MIG,INE P,WSIG, RBIG	99%	1	15%	95% actual expenditure of approved capital budget on projects by June 2019	100% actual expenditure of approved capital budget on projects by June 2020	100% actual expenditure of approved capital budget on projects by June 2021	Expenditure report
										2	40%				
										3	65%				
										4	95%				
MFV 03	Develop and retain skills	NO 09/ Output 6	Council personnel budget actually spent on implementing its 2018/19 WSP(Total Actual Training Expenditure/ Total personnel Budget x 100)	%	ALL	CSD	Opex	Own	15	1	15%	95% of the personnel training budget actually spent on implementing 2018/19 WSP by June 2019	95% of the personnel training budget actually spent on implementing 2018/19 WSP by June 2020	95% of the of the personnel training budget actually spent on implementing 2018/19 WSP by June 2021	Expenditure report
										2	30%				
										3	60%				
										4	100%				
MFV 04	To Enhance Revenue and asset base of the municipality	NO 09/ Output 1&6	Improve revenue collection	%	ALL	FD	Opex	Own	32%	1	40%	70% of the outstanding service debtors to revenue achieved by June 2019	80% of the outstanding service debtors to revenue achieved by June 2020	90% of the outstanding service debtors to revenue achieved by June 2021	Section 71 budget report
										2	50%				
										3	60%				
										4	70%				



KPA.4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

PROJECT #	IDP OBJECTIVES	NATIONAL OUTCOMES	KEY PERFORMANCE INDICATORS (KPI)	U O M	W A R D	Depart ment	Budget	Source of Funding	BASE LINE	PERFORMANCE TARGET				PORTFOLIO OF EVIDENCE	
										QUARTERLY		ANNUAL 2018/19	ANNUAL 2019/20		ANNUAL 2020/21
MFV 05	To promote accountability and transparency	NO 09/ Output 1&6	Development of an post audit action plan to address the findings raised by AG in the management letter	#	ALL	FD	Opex	Own	1	1	-	1 post audit action plan developed to address the AG finding by March 2019	1 post audit action plan developed to address the AG finding by March 2020	1 post audit action plan developed to address the AG finding by March 2021	Post audit action plan
										2	-				
										3	1				
										4	-				
MFV 06	Improve Asset Management	NO 09/ Output 1&6	Timeous updating of assets register	#	ALL	FD	Opex	Own	1	1	-	1 municipal asset register updated by August 2018	1 municipal asset register updated by August 2019	1 municipal asset register updated by August 2020	Asset registers
										2	-				
										3	-				
										4	1				
MFV 07	To promote accountability and transparency	NO 09/ Output 1&6	Timeous submission of the Annual Financial Statements to the AG	#	ALL	FD	Opex	Own	1	1	1	1 annual financial statements submitted to AG by end of August 2018	1 annual financial statements submitted to AG by end of August 2019	1 annual financial statements submitted to AG by end of August 2020	Acknowledgment of receipt by the AGSA
										2	-				
										3	-				
										4	-				
MFV 08	Promote revenue enhancement	NO 09/ Output 1&6	Develop the draft revenue enhancement and protection Strategy	#	ALL	FD	Opex	Own	1	1	1	1 revenue enhancement strategy revised by Council by end of September 2018	None	None	draft revenue enhancement and protection strategy
										2	-				
										3	-				
										4	-				



KPA.4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

PROJECT #	IDP OBJECTIVES	NATIONAL OUTCOMES	KEY PERFORMANCE INDICATORS (KPI)	UOM	WARD	Department	Budget	Source of Funding	BASE LINE	PERFORMANCE TARGET				PORTFOLIO OF EVIDENCE	
										QUARTERLY		ANNUAL 2018/19	ANNUAL 2019/20		ANNUAL 2020/21
MFV 09	Promote revenue enhancement	NO 09/ Output 1&6	Timeous adoption of revenue enhancement and protection Strategy by Council	#	ALL	FD	Opex	Own	1	1	-	1 revenue enhancement strategy revised by Council by end of December 2018	1 review revenue enhancement strategy revised by Council by end of August 2019	1 review revenue enhancement strategy revised by Council by end of August 2020	Revised revenue enhancement strategy and Council resolution
										2	1				
										3	-				
										4	-				
MFV 10	To promote accountability and transparency	NO 09/ Output 1&6	Timeous adoption of the Adjustment Budget by Council	#	ALL	FD	Opex	Own	1	1	-	1 budget adjustment adopted by Council by end February 2019	1 budget adjustment adopted by Council by end February 2020	1 budget adjustment adopted by Council by end February 2021	Budget adjustment and Council resolution
										2	-				
										3	1				
										4	-				
MFV 11	To promote accountability and transparency	NO 09/ Output 1&6	Timeous adoption of the draft annual municipal budget	#	ALL	FD	Opex	Own	1	1	-	1 draft annual budget tabled before Council by March 2019	1 draft annual budget tabled before Council by March 2020	1 draft annual budget tabled before Council by March 2021	Draft annual budget and Council resolution
										2	-				
										3	1				
										4	-				
MFV 12	To promote accountability and transparency	NO 09/ Output 1&6	Timeous adoption of the annual municipal budget	#	ALL	FD	Opex	Own	1	1	-	1 annual budget adopted by Council by end of May 2019	1 annual budget adopted by Council by end of May 2020	1 annual budget adopted by Council by end of May 2021	Municipal annual budget and Council resolution
										2	-				
										3	-				
										4	1				



KPA.4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

PROJECT #	IDP OBJECTIVES	NATIONAL OUTCOMES	KEY PERFORMANCE INDICATORS (KPI)	UOM	WARD	Department	Budget	Source of Funding	BASE LINE	PERFORMANCE TARGET				PORTFOLIO OF EVIDENCE	
										QUARTERLY		ANNUAL 2018/19	ANNUAL 2019/20		ANNUAL 2020/21
MFV 13	To promote accountability and transparency	NO 09/ Output 1&6	Timeous drafting of budget related policies and Bylaws (<i>property rates & by-law, indigent, cash management and investment, asset management, credit control and debt collection & by-law, SCM, Budget Implementation and Management</i>).	#	ALL	FD	Opex	Own	None	1	-	10 budget related policies and Bylaws adopted by Council by end of March 2019	10 budget related policies and Bylaws adopted by Council by end of March 2020	10 budget related policies and Bylaws adopted by Council by end of March 2021	Budget policies and Bylaws /Council resolution
										2	-				
										3	10				
										4	-				
MFV 14	To promote accountability and transparency	NO 09/ Output 1&6	Timeous adoption of budget related policies and Bylaws (property rates & by-law, indigent, cash management and investment, asset management, credit control and debt collection & by-law, SCM, Budget Implementation and Management).	#	ALL	FD	Opex	Own	None	1	-	10 budget related policies and Bylaws adopted by Council by end of May 2019	10 budget related policies and Bylaws adopted by Council by end of May 2020	10 budget related policies and Bylaws adopted by Council by end of May 2021	Budget policies and Bylaws/ Council resolution
										2	-				
										3	-				
										4	10				



KPA.4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

PROJECT #	IDP OBJECTIVES	NATIONAL OUTCOMES	KEY PERFORMANCE INDICATORS (KPI)	U O M	W A R D	Department	Budget	Source of Funding	BASE LINE	PERFORMANCE TARGET				PORTFOLIO OF EVIDENCE	
										QUARTERLY		ANNUAL 2018/19	ANNUAL 2019/20		ANNUAL 2020/21
MFV 15	Enhance revenue and asset base	NO 09/ Output 1&6	Timely (within 10 working days after end of the month) submission of Budget statements (S71) to the Mayor & Provincial Treasury.	#	ALL	FD	Opex	Own	12	1	3	12 budget s71 statements submitted to Mayor & PT 10 days after end of month by end June 2019	12 budget s71 statements submitted to Mayor & PT 10 days after end of month by end June 2020	12 budget s71 statements submitted to Mayor & PT 10 days after end of month by end June 2021	Budget statements and acknowledgment of receipt
										2	3				
										3	3				
										4	3				
MFV 16	Enhance revenue and asset base	NO 09/ Output 1&6	Curbing of over-expenditure on projected operating expenditure	%	ALL	ALL	Opex	Own	New	1	0	0% of over-expenditure on projected operating expenditure by June 2019	0% of over-expenditure on projected operating expenditure by June 2020	0% of over-expenditure on projected operating expenditure by June 2021	Expenditure report
										2	0				
										3	0				
										4	0				
MFV 17	Enhance revenue and asset base	NO 09/ Output 1&6	Submission of reports on irregular, fruitless and wasteful expenditure to Council	%	ALL	FD	Opex	Own	New	1	1	4 reports on unauthorised, irregular, fruitless and wasteful expenditure to Council by June 2019	4 reports on unauthorised, irregular, fruitless and wasteful expenditure to Council by June 2020	4 reports on unauthorised, irregular, fruitless and wasteful expenditure to Council by June 2021	Unauthorised, irregular, fruitless and wasteful expenditure reports and Council resolution
										2	1				
										3	1				
										4	1				



KPA.5: KPA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

PROJECT #	IDP OBJECTIVES	NATIONAL OUTCOMES	KEY PERFORMANCE INDICATORS (KPI)	UOM	WARD	Department	Budget	Source of Funding	BASE LINE	PERFORMANCE TARGET				PORTFOLIO OF EVIDENCE	
										QUARTERLY	ANNUAL 2018/19	ANNUAL 2019/20	ANNUAL 2020/21		
GGPP 01	Promote governance and accountability	NO 09/ Output 1&6	Submission of Mid-Year Budget and Performance assessment report in terms of sec72 of the MFMA to the Mayor, Provincial & National Treasury by 25 January 2019	#	All	MM	Opex	Own	1	1	-	1 Mid-Year Budget and Performance assessment report submitted to Mayor, PT & NT ito sec72 of MFMA by 25 January 2019	1 Mid-Year Budget and Performance assessment report submitted to Mayor, PT & NT ito sec72 of MFMA by 25 January 2020	1 Mid-Year Budget and Performance assessment report submitted to Mayor, PT & NT ito sec72 of MFMA by 25 January 2021	Mid-Year Budget and Performance assessment report & proof of submission/ acknowledgments of receipts.
										2	-				
										3	1				
										4	-				
GGPP 02	Promote governance and accountability	NO 09/ Output 1&6	Submission of Mid-Year Budget and Performance Assessment report in terms of sec54(1)(f) of the MFMA to Council by the 31 January 2019	#	All	MM	Opex	Own	1	1	-	1 Mid- Year Budget and Performance Assessment report submitted to Council i.t.o. sec54(1)(f) of MFMA by 31 January 2019	1 Mid- Year Budget and Performance Assessment report submitted to Council i.t.o. sec54(1)(f) of MFMA by 31 January 2020	1 Mid- Year Budget and Performance Assessment report submitted to Council i.t.o. sec54(1)(f) of MFMA by 31 January 2021	Mid-Year Budget and Performance assessment report and Council resolution.
										2	-				
										3	1				
										4	-				
GGPP 03	To promote accountability and transparency	NO 09/ Output 5&7	Timeous tabling of the annual <i>performance</i> report for the 2017/2018 financial year in Council	#	All	MM	Opex	Own	1	1	1	1 2017/2018 annual <i>performance</i> report tabled in Council by the end of August 2018	1 2018/2019 annual <i>performance</i> report tabled in Council by the end of August 2019	1 2019/2020 annual <i>performance</i> report tabled in Council by the end of August 2020	2017/18 annual <i>performance</i> report and Council resolution
										2	-				
										3	-				
										4	-				



KPA.5: KPA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

PROJECT #	IDP OBJECTIVES	NATIONAL OUTCOMES	KEY PERFORMANCE INDICATORS (KPI)	UOM	WARD	Department	Budget	Source of Funding	BASE LINE	PERFORMANCE TARGET				PORTFOLIO OF EVIDENCE	
										QUARTERLY	ANNUAL 2018/19	ANNUAL 2019/20	ANNUAL 2020/21		
GGPP 04	To promote accountability and transparency	NO 09/ Output 5&7	Timeous submission of the annual <i>performance</i> report for the 2017/2018 financial year to AG	#	All	MM	Opex	Own	1	1	1	1 2017/2018 annual <i>performance</i> report submitted to the AG by the end of August 2018	1 2018/2019 annual <i>performance</i> report submitted to the AG by the end of August 2019	1 2019/2020 annual <i>performance</i> report submitted to the AG by the end of August 2020	2017/18 annual <i>performance</i> report and proof of submission to AG
										2	-				
										3	-				
										4	-				
GGPP 05	To promote accountability and transparency	NO 09/ Output 5&7	Timeous tabling of the draft annual report for 2017/2018 financial year in Council	#	All	MM	Opex	Own	1	1	-	1 2017/2018 draft annual report tabled before Council by end January 2019	1 2018/2019 draft annual report tabled before Council by end January 2020	1 2019/2020 draft annual report tabled before Council by end January 2021	Annual report and Council resolution
										2	-				
										3	1				
										4	-				
GGPP 06	Democratic and accountable organisation	NO 09/ Output 5&7	Submission of draft SDBIP to the Mayor within 14 days after the approval of the budget and the IDP	#	All	MM	Opex	Own	1	1	-	1 draft SDBIP submitted to the Mayor within 14 days after approval of the budget and the IDP by June 2019	1 draft SDBIP submitted to the Mayor within 14 days after approval of the budget and the IDP by June 2020	1 draft SDBIP submitted to the Mayor within 14 days after approval of the budget and the IDP by June 2021	Draft SDBIP and Council resolution
										2	-				
										3	-				
										4	1				
GGPP 07	Democratic and accountable organisation	NO 09/ Output 5&7	Approval of the final SDBIP by the Mayor within 28 days after the approval of the budget and the IDP	#	All	MM	Opex	Own	1	1	-	1 final SDBIP approved by the Mayor within 28 days after approval of the budget and the IDP	1 final SDBIP approved by the Mayor within 28 days after approval of the budget and the IDP	1 final SDBIP approved by the Mayor within 28 days after approval of the budget and the IDP	Signed final SDBIP and Council resolution
										2	-				
										3	-				
										4	1				
	Democratic and accountable organisation	NO 09/ Output 5&7	SDBIP made public 14 days after approval	#	All	MM	Opex	Own	1	1	1	1 SDBIP made public 14 days after approval	1 SDBIP made public 14 days after approval	1 SDBIP made public 14 days after approval	Copy of the advert
										2	-				
										3	-				
										4	-				



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PROJECT #	IDP OBJECTIVES	NATIONAL OUTCOMES	KEY PERFORMANCE INDICATORS (KPI)	UOM	WARD	Department	Budget	Source of Funding	BASE LINE	PERFORMANCE TARGET				PORTFOLIO OF EVIDENCE	
										QUARTERLY		ANNUAL 2018/19	ANNUAL 2019/20		ANNUAL 2020/21
	Democratic and accountable organisation	NO 09/ Output 5&7	Submission of all performance agreements to council and MEC for local government	#	All	MM	Opex	Own	4	1	10	10 Performance agreements/plan submitted to council and MEC for local government by December 2018	13 Performance agreements/plan submitted to council and MEC for local government by December 2019	13 Performance agreements/plan submitted to council and MEC for local government by December 2020	Acknowledgment of receipt
										2	-				
										3	-				
										4	-				
GGPP 08	Democratic and accountable organisation	NO 09/ Output 5&7	Approval of MPAC oversight report and final Annual Report by Council	#	All	MM	Opex	Own	1	1	-	1 MPAC oversight report & final Annual Report approved by Council by end of March 2019	1 MPAC oversight report & final Annual Report approved by Council by end of March 2020	1 MPAC oversight report & final Annual Report approved by Council by end of March 2021	MPAC oversight report, final Annual Report and Council resolution
										2	-				
										3	1				
										4	-				
GGPP 09	Democratic and accountable organisation	NO 09/ Output 5&7	Adoption of the MPAC annual programme and terms of reference	#	All	MM	Opex	Own	1	1	1	1 MPAC annual programme and terms of reference adopted by August 2018	1 MPAC annual programme and terms of reference adopted by August 2020	1 MPAC annual programme and terms of reference adopted by August 2021	Annual programme, terms of reference and Council resolution
										2	-				
										3	-				
										4	-				
GGPP 10	To promote accountability and transparency	NO 09/ Output 5&7	Municipal Manager Signs performance agreement with the Mayor	#	All	MM	Opex	Own	1	1	1	1 performance agreement signed with Mayor by end of July 2018	1 performance agreement signed with Mayor by end of July 2019	1 performance agreement signed with Mayor by end of July 2020	Signed copy of performance agreement
										2	-				
										3	-				
										4	-				
GGPP 11	To promote accountability and transparency	NO 09/ Output 5&7	Signing performance agreements Managers reporting directly to the MM	#	All	MM	Opex	Own	3	1	5	5 performance agreements signed with Managers reporting directly to the MM by end July 2018	5 performance agreements signed with Managers reporting directly to the MM by end July 2019	5 performance agreements signed with Managers reporting directly to the MM by end July 2020	Signed copies of the performance agreements
										2	-				
										3	-				
										4	-				



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PROJECT #	IDP OBJECTIVES	NATIONAL OUTCOME S	KEY PERFORMANCE INDICATORS (KPI)	U O M	W A R D	Depart ment	Budget	Source of Funding	BASE LINE	PERFORMANCE TARGET				PORTFOLIO OF EVIDENCE	
										QUARTERLY		ANNUAL 2018/19	ANNUAL 2019/20		ANNUAL 2020/21
GGPP 12	To promote accountability and transparency	NO 09/ Output 5&7	Submission of quarterly performance reports to Council in line with section 52 of the MFMA	#	All	MM	Opex	Own	4	1	1	4 quarterly performance reports submitted to Council i.t.o. section 52 of MFMA by end of June 2019	4 quarterly performance reports submitted to Council i.t.o. section 52 of MFMA by end of June 2020	4 quarterly performance reports submitted to Council i.t.o. section 52 of MFMA by end of June 2021	Quarterly performance reports and Council resolutions
										2	1				
										3	1				
										4	1				
GGPP 13	To promote accountability and transparency	NO 09/ Output 5&7	Facilitation of Council meetings as per the approved Municipal calendar	#	All	MM	Opex	Own	5	1	1	4 Council meetings facilitation by the end of June 2019	4 Council meetings facilitation by the end of June 2020	4 Council meetings facilitation by the end of June 2021	Council minutes and attendance registers
										2	1				
										3	1				
										4	1				
GGPP 14	To promote accountability and transparency	NO 09/ Output 5&7	Facilitation of MPAC meetings as per the approved municipal calendar	#	All	MM	Opex	Own	New	1	1	4 meetings of the MPAC facilitated as per municipal calendar by end June 2019	4 meetings of the MPAC facilitated as per municipal calendar by end June 2020	4 meetings of the MPAC facilitated as per municipal calendar by end June 2021	MPAC minutes and attendance registers
										2	1				
										3	1				
										4	1				
GGPP 15	To promote accountability and transparency	NO 09/ Output 5&7	Attendance of meetings of the Audit Committee	#	All	MM	Opex	Own	3	1	1	4 meetings of the Audit Committee attended by end June 2019	4 meetings of the Audit Committee attended by end June 2020	4 meetings of the Audit Committee attended by end June 2021	Audit Committee minutes and attendance registers
										2	1				
										3	1				
										4	1				
GGPP 16	To promote accountability and transparency	NO 09/ Output 5&7	Timeous adoption of 2018/2019 Budget Key Deadlines	#	All	FD/M M	Opex	Own	1	1	1	1 Budget Key Deadlines adopted by Council by the end of August 2018	1 Budget Key Deadlines adopted by Council by the end of August 2019	1 Budget Key Deadlines adopted by Council by the end of August 2020	Budget Key Deadlines, IDP Process Plan and Council resolution
										2	-				
										3	-				
										4	-				



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PROJECT #	IDP OBJECTIVES	NATIONAL OUTCOMES	KEY PERFORMANCE INDICATORS (KPI)	UOM	WARD	Department	Budget	Source of Funding	BASE LINE	PERFORMANCE TARGET				PORTFOLIO OF EVIDENCE	
										QUARTERLY		ANNUAL 2018/19	ANNUAL 2019/20		ANNUAL 2020/21
GGPP 17	To promote accountability and transparency	NO 09/ Output 5&7	Timeous adoption of 2018/2019 IDP Process Plan	#	All	FD/MM	Opex	Own	1	1	1	1 IDP Process Plan adopted by Council by the end of August 2018	1 IDP Process Plan adopted by Council by the end of August 2019	1 IDP Process Plan adopted by Council by the end of August 2020	Budget Key Deadlines, IDP Process Plan and Council resolution
										2	-				
										3	-				
										4	-				
GGPP 18	To promote accountability and transparency	NO 09/ Output 5&7	Timeous tabling of the draft municipal IDP	#	All	MM	Opex	Own	1	1	-	1 draft IDP document tabled before Council by end of March 2019	1 draft IDP document tabled before Council by end of March 2020	1 draft IDP document tabled before Council by end of March 2021	Draft IDP document and Council resolution
										2	-				
										3	1				
										4	-				
GGPP 19	To promote accountability and transparency	NO 09/ Output 5&7	Timeous submission of the draft municipal IDP to MEC	#	All	MM	Opex	Own	1	1	-	1 Submission of draft IDP document adopted by Council to the MEC and district 10 days after approval	1 Submission of draft IDP document adopted by Council to the MEC and district 10 days after approval	1 Submission of draft IDP document adopted by Council to the MEC and district 10 days after approval	Acknowledgment of Receipt
										2	-				
										3	-				
										4	1				
GGPP 20	To promote accountability and transparency	NO 09/ Output 5&7	Timeous adoption of the final municipal IDP	#	All	MM	Opex	Own	1	1	-	1 final IDP document adopted by Council by end of May 2019	1 final IDP document adopted by Council by end of May 2020	1 final IDP document adopted by Council by end of May 2021	Final IDP document and Council resolution
										2	-				
										3	-				
										4	1				
GGPP 21	To promote accountability and transparency	NO 09/ Output 5&7	Timeous submission of the final municipal IDP to MEC	#	All	MM	Opex	Own	1	1	-	1 Submission of final IDP document adopted by Council to the MEC and district 10 days after approval	1 Submission of final IDP document adopted by Council to the MEC and district 10 days after approval	1 Submission of final IDP document adopted by Council to the MEC and district 10 days after approval	Acknowledgment of Receipt
										2	-				
										3	-				
										4	1				



KPA.5: KPA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

PROJECT #	IDP OBJECTIVES	NATIONAL OUTCOMES	KEY PERFORMANCE INDICATORS (KPI)	UOM	WARD	Department	Budget	Source of Funding	BASE LINE	PERFORMANCE TARGET				PORTFOLIO OF EVIDENCE	
										QUARTERLY		ANNUAL 2018/19	ANNUAL 2019/20		ANNUAL 2020/21
GGPP 22	Democratic and accountable organisation	NO 09/ Output 5&7	Review of delegation of powers & functions by Council.	#	All	MM	Opex	Own	1	1	-	1 Council delegation of powers & functions revised by December 2018.	None	None	Delegation of powers & functions and Council resolution
										2	1				
										3	-				
										4	-				
GGPP 23	Democratic and accountable organisation	NO 09/ Output 5&7	Review of the Rules of Order of Council	#	All	MM	Opex	Own	1	1	-	1 Council Rules of Order reviewed by December 2018	None	None	Rules of Order and Council resolution
										2	1				
										3	-				
										4	-				
GGPP 24	Democratic and accountable organisation	NO 09/ Output 5&7	Quarterly reports submitted to the Mayor on the functionality of Council & Council committees	#	All	MM	Opex	Own	New	1	1	4 reports submitted to Mayor on the functionality of Council and its committees by June 2019	4 reports submitted to Mayor on the functionality of Council and its committees by June 2020	4 reports submitted to Mayor on the functionality of Council and its committees by June 2021	Quarterly functionality reports and Council resolutions
										2	1				
										3	1				
										4	1				
GGPP 25	Democratic and accountable organisation	NO 09/ Output 5&7	Tabling of revised draft Performance Management Framework and Procedure Manual in Council	#	All	MM	Opex	Own	New	1	-	1 draft PMS Framework and Procedure Manual tabled before Council by March 2019	1 draft PMS Framework and Procedure Manual tabled before Council by March 2020	1 draft PMS Framework and Procedure Manual tabled before Council by March 2021	Draft PMS Framework & Procedure Manual and Council resolution
										2	-				
										3	1				
										4	-				



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PROJECT #	IDP OBJECTIVES	NATIONAL OUTCOMES	KEY PERFORMANCE INDICATORS (KPI)	UOM	WARD	Department	Budget	Source of Funding	BASE LINE	PERFORMANCE TARGET				PORTFOLIO OF EVIDENCE	
										QUARTERLY		ANNUAL 2018/19	ANNUAL 2019/20		ANNUAL 2020/21
GGPP 26	Democratic and accountable organisation	NO 09/ Output 5&7	Annual Review of the Performance Management Framework and Procedure Manual	#	All	MM	Opex	Own	1	1	-	1 PMS Framework and Procedure Manual reviewed by May 2019	1 PMS Framework and Procedure Manual reviewed by May 2020	1 PMS Framework and Procedure Manual reviewed by May 2021	PMS Framework & Procedure Manual and Council resolution
										2	-				
										3	-				
										4	1				
GGPP 27	Democratic and accountable organisation	NO 09/ Output 5&7	Facilitation of IDP consultation meetings	#	All	MM	Opex	Own	14	1	-	14 IDP consultation meetings facilitated by end December 2018	14 IDP consultation meetings facilitated by end December 2019	14 IDP consultation meetings facilitated by end December 2020	Programme, minutes and attendance registers
										2	14				
										3	-				
										4	-				
GGPP 28	Democratic and accountable organisation	NO 09/ Output 5&7	Facilitation of annual report consultation meetings	#	All	MM	Opex	Own	new	1	-	14 annual report consultation meetings facilitated by March 2019	14 annual report consultation meetings facilitated by March 2020	14 annual report consultation meetings facilitated by March 2021	Programme, minutes and attendance registers
										2	-				
										3	14				
										4	-				
GGPP 29	Democratic and accountable organisation	NO 09/ Output 5&7	Facilitation of budget consultation meetings	#	All	FD	Opex	Own	new	1	-	14 budget consultation meetings facilitated by end April 2019	14 budget consultation meetings facilitated by end April 2020	14 budget consultation meetings facilitated by end April 2021	Programme, minutes and attendance registers
										2	-				
										3	-				
										4	14				



KPA.5: KPA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

PROJECT #	IDP OBJECTIVES	NATIONAL OUTCOMES	KEY PERFORMANCE INDICATORS (KPI)	UOM	WARD	Department	Budget	Source of Funding	BASE LINE	PERFORMANCE TARGET				PORTFOLIO OF EVIDENCE	
										QUARTERLY		ANNUAL 2018/19	ANNUAL 2019/20		ANNUAL 2020/21
GGPP 30	Democratic and accountable organisation	NO 09/ Output 5&7	Conducting of quarterly Section 56 performance assessments	#	All	MM	Opex	Own	new	1	5	20 quarterly Section 56 performance assessments conducted by June 2019	20 quarterly Section 56 performance assessments conducted by June 2020	20 quarterly Section 56 performance assessments conducted by June 2021	Minutes of meetings and attendance registers
										2	5				
										3	5				
										4	5				
GGPP 31	Democratic and accountable organisation	NO 09/ Output 5&7	Attend quarterly performance assessments with the Mayor	#	All	MM	Opex	Own	new	1	-	3 quarterly performance assessments attended with the Mayor by June 2019	4 quarterly performance assessments attended with the Mayor by June 2020	4 quarterly performance assessments attended with the Mayor by June 2021	Minutes of meetings and attendance registers
										2	1				
										3	1				
										4	1				
GGPP 32	Democratic and accountable organisation	NO 09/ Output 5&7	Submission of Risk mitigation progress reports on strategies to mitigate	#	All	MM	Opex	Own	new	1	1	4 Submission of Risk mitigation progress reports on strategies to mitigate by June 2019	4 Submission of Risk mitigation progress reports on strategies to mitigate by June 2020	4 Submission of Risk mitigation progress reports on strategies to mitigate by June 2021	Quarterly risk progress report and supporting evidence
										2	1				
										3	1				
										4	1				
GGPP 33	Democratic and accountable organisation	NO 09/ Output 5&7	Addressing of the findings of the AG	#	All	ALL	Opex	Own	45	1	-	93 AG findings addressed by December 2018	00 AG findings addressed by December 2019	00 AG findings addressed by December 2021	Post audit action plan
										2	93				
										3	-				
										4	-				



KPA.5: KPA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

PROJECT #	IDP OBJECTIVES	NATIONAL OUTCOMES	KEY PERFORMANCE INDICATORS (KPI)	UOM	WARD	Department	Budget	Source of Funding	BASE LINE	PERFORMANCE TARGET				PORTFOLIO OF EVIDENCE	
										QUARTERLY		ANNUAL 2018/19	ANNUAL 2019/20		ANNUAL 2020/21
GGPP 34	Democratic and accountable organisation	NO 09/ Output 5&7	Submission of progress reports on implementation of AG findings to Council	#	All	MM	Opex	Own	New	1	-	1 Progress reports on the implementation of AG findings submitted to Council by March 2019	1 Progress reports on the implementation of AG findings submitted to Council by March 2020	1 Progress reports on the implementation of AG findings submitted to Council by March 2021	Progress report and Council resolution
										2	-				
										3	1				
										4	-				
GGPP 35	Democratic and accountable organisation	NO 09/ Output 5&7	Development of new municipal policies (Public Participation, Land Disposal, Risk, Marketing & Communication, Internship, Acting, Education & Training, Placement, Retention & Succession)	#	All	CD/TD	Opex	Own	3	1	2	9 new policies /plans adopted by June 2019	8 new policies adopted by June 2020	8 new policies adopted by June 2021	Copies of policies and Council resolutions
										2	2				
										3	2				
										4	3				
GGPP 36	Democratic and accountable organisation	NO 09/ Output 5&7	Review and updating of existing municipal policies (Bursary, Leave)	#	All	CD/TD	Opex	Own	0	1	-	2 policies reviewed and adopted by June 2019	4 policies Reviewed and adopted by June 2020	6 policies Reviewed and adopted by June 2021	Copies of policies and Council resolutions
										2	1				
										3	-				
										4	1				
GGPP 39	Democratic and accountable organisation	NO 09/ Output 5&7	Development of the Municipal Website	#	All	MM	Opex	Own	New	1	-	1 municipal website developed by June 2018	None	None	Screen Dump
										2	-				
										3	-				
										4	1				



KPA.5: KPA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

PROJECT #	IDP OBJECTIVES	NATIONAL OUTCOMES	KEY PERFORMANCE INDICATORS (KPI)	UOM	WARD	Department	Budget	Source of Funding	BASE LINE	PERFORMANCE TARGET				PORTFOLIO OF EVIDENCE	
										QUARTERLY	ANNUAL 2018/19	ANNUAL 2019/20	ANNUAL 2020/21		
GGPP 40	Democratic and accountable organisation	NO 09/ Output 5&7	Ordinary Council meetings held	#	All	MM	Opex	Own	5	1	1	4 ordinary Council meetings held by June 2019	4 ordinary Council meetings held by June 2020	4 ordinary Council meetings held by June 2021	Minutes and attendance register
										2	1				
										3	1				
										4	1				
GGPP 41	Democratic and accountable organisation	NO 09/ Output 5&7	IDP Representative forums meetings successfully held	#	All	MM	Opex	Own	1	1	-	2 IDP Rep forums meetings successfully held by end of June 2019	2 IDP Rep forums meetings successfully held by end of June 2020	2 IDP Rep forums meetings successfully held by end of June 2021	Programme and the attendance register
										2	1				
										3	1				
										4	-				
GGPP 42	Democratic and accountable organisation	NO 09/ Output 5&7	Implementation of Council resolutions by per quarter or target date	%	All	All	Opex	Own	new	1	100%	100% Council resolution implemented quarterly or target date by June 2019	100% Council resolution implemented quarterly or target date by June 2020	100% Council resolution implemented quarterly or target date by June 2021	Database of resolutions and Council resolution
										2	100%				
										3	100%				
										4	100%				
GGPP 43	Democratic and accountable organisation	NO 09/ Output 5&7	Holding of Senior Management Team meetings	#	All	All	Opex	Own	3	1	3	12 Senior Management Team meetings held by June 2019	12 Senior Management Team meetings held by June 2020	12 Senior Management Team meetings held by June 2021	Agenda and attendance registers
										2	3				
										3	3				
										4	3				



KPA.5: KPA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

PROJECT #	IDP OBJECTIVES	NATIONAL OUTCOMES	KEY PERFORMANCE INDICATORS (KPI)	UOM	WARD	Department	Budget	Source of Funding	BASE LINE	PERFORMANCE TARGET				PORTFOLIO OF EVIDENCE	
										QUARTERLY		ANNUAL 2018/19	ANNUAL 2019/20		ANNUAL 2020/21
GGPP 44	Democratic and accountable organisation	NO 09/ Output 5&7	Adoption of draft ward development plans by Council	#	All	MM	Opex	Own	New	1	-	7 draft ward development plans adopted by Council by June 2019	7 final ward development plans adopted by Council by June 2019	None	Ward development plans and Council resolution
										2	-				
										3	-				
										4	7				
GGPP 45	Democratic and accountable organisation	NO 09/ Output 5&7	Adoption of the Manual & procedure guidelines for the development of by-laws/Policies	#	All	MM	Opex	Own	New	1	-	1 Manual and procedure guidelines to develop by-laws/Policies adopted by December 2018	None	None	Manual and procedure guidelines to develop by-laws/Policies and Council resolution
										2	1				
										3	-				
										4	-				

KPA.6: SPATIAL RATIONALE

PROJECT #	IDP OBJECTIVES	NATIONAL OUTCOME S	KEY PERFORMANCE INDICATORS (KPI)	U O M	W AR D	Depart ment	Budget	Source of Funding	BASE LINE	PERFORMANCE TARGET				PORTFOLIO OF EVIDENCE	
										QUARTERLY	ANNUAL 2018/19		ANNUAL 2019/20		ANNUAL 2020/21
SR 01	Integrated liveable urban/rural human settlement	NO 09/ Output 4	An average turn-around time to assess and finalise building plans from date of submission	%	All	MM	Opex	Own	New	1	100%	100% of building plans assessed & finalised within 6 weeks from date of submission by end of June 2019	100% of building plans assessed & finalised within 6 weeks from date of submission by end of June 2020	100% of building plans assessed & finalised within 6 weeks from date of submission by end of June 2021	Building plans control register
										2	100%				
										3	100%				
										4	100%				
SR 02	Integrated liveable urban/rural human settlement	NO 09/ Output 4	An average turn-around time to attend and resolve building control contraventions from date of detection	%	All	MM	Opex	Own	New	1	90%	90% building control contraventions attended to and resolved within 6 weeks from date of detection by June	95% building control contraventions attended to and resolved within 6 weeks from date of	100% building control contraventions attended to and resolved within 6 weeks from date of	Building contravention register
										2	90%				
										3	90%				
										4	90%				



KPA.6: SPATIAL RATIONALE

PROJECT #	IDP OBJECTIVES	NATIONAL OUTCOMES	KEY PERFORMANCE INDICATORS (KPI)	UOM	WARD	Department	Budget	Source of Funding	BASE LINE	PERFORMANCE TARGET				PORTFOLIO OF EVIDENCE	
										QUARTERLY		ANNUAL 2018/19	ANNUAL 2019/20		ANNUAL 2020/21
												2019	detection by June 2020	detection by June 2021	
SR 03	Integrated liveable urban/rural human settlement	NO 09/ Output 4	Review of Human Settlement Development Plan (housing sector plan)	#	All	MM	Opex	Own	1	1	-	1 Human Settlement Development Plan reviewed and adopted by Council by June 2019	1 Human Settlement Development Plan reviewed and adopted by Council by June 2020	1 Human Settlement Development Plan reviewed and adopted by Council by June 2021	Human Settlement Development Plan and Council resolution
										2	-				
										3	-				
										4	1				
SR 04	Integrated liveable urban/rural human settlement	NO 09/ Output 4	Correction of title deeds (names of title holders and erf numbers)	#	All	MM	Opex	Own	New	1	-	80 title deeds corrected by June 2019	None	None	Conveyance report
										2	-				
										3	-				
										4	80				
SR 05	Integrated liveable urban/rural human settlement	NO 09/ Output 4	Progress report submitted on land development application from the District Municipal Planning Tribunal (DPT) to Council for noting	#	All	MM	Opex	Own	New	1	1	4 reports on land development application from the DPT submitted to Council for noting by June 2019	4 reports on land development application from the DPT submitted to Council for noting by June 2020	4 reports on land development application from the DPT submitted to Council for noting by June 2021	Progress reports and Council resolution.
										2	1				
										3	1				
										4	1				
SR 06	Integrated liveable urban/rural human settlement	NO 09/ Output 4	Dikgatlong Land Use Management System Developed and adopted by Council	#	All	MM	Opex	Own	New	1	-	1 Dikgatlong Land Use Management System developed and adopted by Council by June 2019	1 Dikgatlong Land Use Management System reviewed and adopted by Council by June 2020	1 Dikgatlong Land Use Management System reviewed and adopted by Council by June 2021	Copy of Land Use Management System and Council resolution
										2	-				
										3	-				
										4	1				



11.10. DETAILED PROJECTS WORKS PLAN

A detailed three year capital works plan is required to ensure sufficient detail to measure and monitor delivery of infrastructure projects on a ward by ward basis. The budget is aligned to the projects and milestones to enable the SDBIP to serve as monitoring tool for service delivery and budget implementation.

CAPITAL PROJECTS BY WARD

The table below indicates the alignment of capital infrastructure projects with Key Performance Areas (KPA's), Strategic Goals and Programmes. The wards that will benefit from these projects are also indicated.

DEPARTMENT / VOTE	KEY PERFORMANCE AREA	STRATEGIC GOAL	PROGRAMME	PROJECT NAME	WARD NUMBER	TOTAL BUDGET 2018/2019
Technical	Basic Service Delivery and Infrastructure Development	Improve the quantity and quality of municipal basic services to the people in the areas on roads and storm water.	To upgrade and maintain road and storm water services	Upgrading of Roads and Stormwater in Stilwater	4	R3 000 000
Technical	Basic Service Delivery and Infrastructure Development	Improve the quantity and quality of municipal basic services to the people in the areas on access to sanitation services	Provide sanitation sewage service	Stillwater oxidation ponds feasibility study	4	R 200 000
Technical	Basic Service Delivery and Infrastructure Development	Improve the quantity and quality of municipal basic services to the people in the areas on access to water services.	To provide potable water	Delportshoop: Feasibility Study Water Treatment works	6&7	R 10 000
Technical	Basic Service Delivery and Infrastructure Development	Improve the quantity and quality of municipal basic services to the people in the areas on access to sanitation services.	Provide sanitation sewage service	Windsorton Oxidation Ponds	4	R 16 000 000
Technical	Basic Service Delivery and Infrastructure Development	Improve the quantity and quality of municipal basic services to the people in the areas on access electricity.	To upgrade and maintain electricity services	Delportshoop electrification	6&7	R 1 000 000
Technical	Basic Service Delivery and Infrastructure Development	Improve the quantity and quality of municipal basic services to the people in the areas on access to water services.	To provide potable water	Windsorton/Holpan Regional Bulk Scheme (part A & B)	4	R 5 000 000
Technical	Basic Service Delivery and Infrastructure Development	Improve the quantity and quality of municipal basic services to the people in the areas on access to water services.	To provide potable water	Water Connection Bufferzone	2	R 7 500 000
Planning and Development	Local Economic Development	Create an environment that promotes development of the economy and facilitate job creation.	To Coordinate EPWP	EPWP	All	R 1 000 000



PROJECTED MONTHLY EXPENDITURE ON CAPITAL PROJECTS

The monthly projected expenditure of capital projects follows:

PROJECT NAME	WARD NUMBER	TOTAL BUDGET 2018/19	PROJECTED MONTHLY EXPENDITURE											
			JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE
Upgrading of Roads and Stormwater in Stilwater	4	R3 000 000	R 0.00	R 1,000,000.00	R 0.00	R 1,000,000.00	R 0.00	R 1,000,000.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00
Stillwater oxidation ponds feasibility study	4	R 200 000	R 0.00	R 0.00	R 200,000.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00
Delpportshoop: Feasibility Study Water Treatment works	6&7	R 10 000	R 0.00	R 10,000.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00
Windsorton Oxidation Ponds	4	R 16 000 000	R 2,000,000.00	R 2,000,000.00	R 0.00	R 2,000,000.00	R 0.00	R 2,000,000.00	R 2,000,000.00	R 2,000,000.00	R 2,000,000.00	R 0.00	R 2,000,000.00	R 0.00
Delpportshoop electrification	6&7	R 1 000 000	R83,333	R83,333	R83,333	R83,333	R83,333	R83,333	R83,333	R83,333	R83,333	R83,333	R83,333	R83,333
Windsorton/Holpan Regional Bulk Scheme (part A & B)	4	R 5 000 000	R 416,666	R 416,666	R 416,666	R 416,666	R 416,666	R 416,666	R 416,666	R 416,666	R 416,666	R 416,666	R 416,666	R 416,666
Water Connection Bufferzone	2	R 7 500 000	R 625,000	R 625,000	R 625,000	R 625,000	R 625,000	R 625,000	R 625,000	R 625,000	R 625,000	R 625,000	R 625,000	R 625,000
EPWP	All	R 1 000 000	R83,333	R83,333	R83,333	R83,333	R83,333	R83,333	R83,333	R83,333	R83,333	R83,333	R83,333	R83,333



PROJECTED QUARTERLY IMPLEMENTATION OF CAPITAL PROJECTS

A summary of quarterly planned progress with implementation for each project is provided below:

DEPARTMENT /VOTE	PROJECT NAME	TOTAL CAPITAL 2018/19	Funding source	QUARTER 1 JULY 2018 – SEPTEMBER 2019		QUARTER 2 OCTOBER 2018 - DECEMBER 2018		QUARTER 3 JANUARY 2019 – MARCH 2019		QUARTER 4 APRIL 2019 – JUNE 2019	
				% PROGRESS	ACTIVITY / MILESTONE	% PROGRESS	ACTIVITY / MILESTONE	% PROGRESS	ACTIVITY / MILESTONE	% PROGRESS	ACTIVITY / MILESTONE
Technical	Upgrading of Roads and Stormwater in Stilwater	R3 000 000	MIG	20%		40%		60%		100%	
Technical	Stillwater oxidation ponds feasibility study	R 200 000	MIG	20%		40%		60%		100%	
Technical	Delportshoop:Feasibility Study Water Treatment works	R 10 000	MIG	20%		40%		60%		100%	
Technical	Windsorton Oxidation Ponds	R 16 000 000	MIG	20%		40%		60%		100%	
Technical	Delportshoop electrification	R 1 000 000	INEP	20%		40%		60%		100%	
Technical	Windsorton/Holpan Regional Bulk Scheme (part A & B)	R 5 000 000	RBIG	20%		40%		60%		100%	
Technical	Water Connection Bufferzone	R 7 500 000	WSIG	20%		40%		60%		100%	
Planning and Development	EPWP	R 1 000 000	Dpt of Public Works	20%		40%		60%		100%	



12.11. CONCLUSION

The Service Delivery and Budget Implementation Plan is an important monitoring tool for the Mayor and Council to monitor the organisational performance of the municipality. It also gives credible meaning to the Annual Municipal Budget and the Integrated Development Plan (IDP) and will inform both in-year performance reporting in terms of Sections 71 (*monthly budget statements and reports*) and 72 (*mid-year budget and performance assessment report*) of the Local Government: Municipal Finance Management Act and Section 46 (annual performance reports) of the Local Government: Municipal Systems Act, read together with Chapter 12 of the Local Government: Municipal Finance Management Act (*annual reports*). This enabling framework gives the Mayor and the Municipal Manager the opportunity to pro-actively implement corrective measures in the event of poor performance.

The Service Delivery and Budget Implementation Plan also provides the high level information to prepare the performance agreements of the Municipal Manager and Managers directly accountable to the municipal Managers, including the outputs and time frames for which the entire senior management will be held responsible and accountable by the Mayor and Council, who are entrusted with the oversight responsibility to monitor the performance of the municipality against pre-determined strategic objectives on service delivery.